Lingnan University 嶺南大學 香港 Hong Kong

SCHOOL OF GRADUATE STUDIES 研究生院

Yearbook

年鑑

AY2025/26



Master of Social Sciences in Comparative Public Administration

比較公共管理社會科學碩士

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Introduction 簡介



The Master of Social Sciences in Comparative Public Administration Yearbook (2025/26) captures a year of intellectual discovery, collaborative growth, and professional engagement. Built on the comparative study of public policy, administration, political science and governance, our students and alumni continue to address complex global challenges in areas of digital governance, education, philanthropy, sustainable development, and entrepreneurship in Greater China and beyond.

Through experiential learning including expert seminars, field visits, volunteer work, internships and first-hand across public sector, market and society, students have gained novel insights and ideas and alongside establishing professional linkages. This volume documents CPA programme's dynamic academic pathways, that have shaped close bonds, and concrete outcomes achieved through dedicated mentorship and guidance. Our cohort is now ready to bring its vision and capabilities to bear on the challenges of public service and global governance.

We welcome you to review our stories, insights, and shared accomplishments during 2025/26.

《比較公共管理社會科學碩士年鑑（2025/26）》輯錄了CPA 師生過去一年求索新知、並肩成長、積極投身專業實踐的歷程。課程以公共政策、公共行政、政治學及管治的比較研究為本，同學與校友持續在數碼管治、教育、公益慈善、可持續發展與創業等範疇，回應大中華地區以至全球錯綜複雜的挑戰。

透過專家講座、實地考察、義工服務、實習，以及親身走進公營部門、市場與民間社會等體驗式學習，同學既拓展了新知新思，亦逐步建立起專業網絡。本年輯記下比較公共管理（CPA）課程靈活多元的研習軌跡、由此締結的深厚情誼，以及在師友悉心指導下取得的實質成果。本屆學員已準備就緒，帶着這份視野與實力，在公共服務與全球管治的挑戰中一展所長。

歡迎細閱我們 2025/26 學年的故事、心得與共同成果。

Foreword 序言



Prof. Sam KWONG Tak Wu
鄺得互教授

Associate Vice-President (Strategic Research)
協理副校長(策略型研究)
Dean, School of Graduate Studies
嶺大研究生院院長
J.K. Lee Chair Professor of Computational Intelligence
利榮康計算智能學講座教授

Welcome to the School of Graduate Studies at Lingnan University.

At Lingnan, we are committed to nurturing future leaders through interdisciplinary education, impactful research, and meaningful engagement with society. Guided by our motto, *"Education for Service",* we seek to equip students with the knowledge, skills, and global perspectives needed to address the complex challenges of an increasingly interconnected world.

Among our postgraduate offerings, the Master of Comparative Public Administration (CPA) programme exemplifies our commitment to developing professionals who can lead with vision, integrity, and adaptability. As societies undergo rapid technological, economic, and social transformation, effective governance and policy systems have become more important than ever. The CPA programme prepares students to understand and respond to these changes through a comparative and interdisciplinary approach that integrates public administration, public policy, and political science.

The programme is particularly relevant in the context of Asia, Greater China, and the Guangdong-Hong Kong-Macao Greater Bay Area (GBA), where deepening cross-boundary collaboration is generating both new opportunities and complex governance challenges. Through the study of comparative governance systems and policy practices, students gain valuable insights into regional development while cultivating an international perspective.

Recognising the growing influence of artificial intelligence and digital technologies on public governance and political economy structures, the programme encourages students to critically examine how innovation can enhance public service delivery, policy design, and administrative effectiveness while upholding the principles of ethical, inclusive, and responsible governance.

A distinctive feature of the CPA programme is its strong emphasis on experiential learning. Through field visits, expert seminars, policy simulations, practitioner engagement, case studies, and capstone projects, students are provided with opportunities to apply classroom knowledge to real-world challenges and develop practical leadership skills for careers in the public, development, and market sectors.

Whether you aspire to serve in government, public organisations, non-profit institutions, or regional and global markets, the CPA programme offers a strong foundation for professional growth, leadership, and public service. I invite you to explore the opportunities it offers and become part of the vibrant Lingnan community.

I look forward to welcoming you to Lingnan University.

歡迎來到嶺南大學研究生院。

嶺大致力透過跨學科教育、具影響力的研究，以及與社群建立有意義的連繫，培育未來領袖。秉承「作育英才，服務社會」的校訓，我們期望同學具備所需知識、技能與環球視野，迎接這個日益互聯互通的世界所帶來的複雜挑戰。

在眾多研究生課程之中，比較公共管理社會科學碩士（CPA）課程足以體現這份承諾：培育具遠見、持誠信、善應變的專業人才。隨着科技、經濟與社會急速變遷，行之有效的管治機制與政策制度，較以往任何時候都更為重要。CPA 課程以比較與跨學科並重的研習方式，融會公共行政、公共政策與政治學，讓同學既能看清這些轉變，亦懂得如何回應。

置於亞洲、大中華地區及粵港澳大灣區（GBA）的脈絡下，本課程尤為切合所需──跨境協作日趨深化，既迎來新機遇，亦衍生繁複的管治課題。透過比較各地管治制度與政策實踐，同學既能深入掌握區域發展的脈絡，亦同時拓闊國際視野。

有見人工智能與數碼科技對公共管治及政經格局的影響日增，本課程鼓勵同學以批判眼光審視：創新如何提升公共服務遞送、政策設計與行政效能，同時恪守倫理、共融與問責的管治原則。

CPA 課程與眾不同之處，在於格外重視體驗式學習。透過實地考察、專家講座、政策模擬演練、與實務專家交流、個案研討及畢業專題研究，同學可把課堂所學帶進真實情境，回應現實挑戰，從中磨練日後投身公營、發展及市場界別所需的實務領導能力。

不論日後志在政府部門、公營機構、非牟利組織，或區域與環球市場，CPA 課程都為專業發展、領導承擔與公共服務打下穩固根基。謹此誠邀各位細覽課程帶來的種種機遇，加入活力充沛的嶺大社群。

期待與各位在嶺大相見。



Perspective 專欄



Prof. YAU Yung
邱勇教授

Associate Dean
School of Graduate Studies
嶺大研究生院副院長
Professor
Department of Sociology and Social Policy
社會學及社會政策系教授

If you envision and are enthusiastic about understanding government and its broad scope in the context of evolving global and domestic environments, with the emergence of artificial intelligence, climate change, and contracting out of public services, the Master of Social Sciences in Comparative Public Administration (CPA), School of Graduate Studies at Lingnan University, presents a perfect opportunity. Our programme is uniquely positioned, integrating tradition and innovation to offer you insights into public administration across diverse systems, with a global and special focus on Greater China and the Greater Bay Area—one of the world's most dynamic regions.

At Lingnan University, we combine academic excellence with forward- thinking approaches. Our faculty includes internationally recognized scholars and practitioners who bring both real experiences to the classroom. Beyond conventional public administration, we integrate cutting-edge topics such as Artificial Intelligence (AI) in governance and digital transformation and develop field opportunities as these remain at the center of debates of government and public service.

Our programme benefits from Lingnan's strong global and regional networks, including within the Greater Bay Area and Greater China. These connections open pathways to best practices in public administration, solutions to pressing problems, and opportunities for students to discover their professional goals through internships. They also enable students to produce solid projects by engaging with development, research, and the public and private sectors. Our Graduates have gone on to pursue their careers in academia, the corporate sector, and public service, as well as teaching.

We are committed to nurturing professionals who combine ethical leadership with theoretical literacy, enabling them to address complex governance problems. By joining us, you will not only gain comparative knowledge of public administration but also have opportunities to work as a team member, contributing to sustainable development goals through volunteer opportunities, writing articles, and finding platforms to raise essential questions.

I invite you to take this step toward becoming part of a vibrant academic community that values innovation, global and local perspectives, and social responsibility. Together, we can collaborate in shaping best practices for public administration.

在一個全球與本土經歷人工智能飛速發展、氣候變遷挑戰加劇及公共服務模式持續演進的劇變時代，嶺南大學研究生院開設的比較公共管理社會科學碩士課程，為有志之士提供了難得的發展機遇。本課程以銜接傳統與創新為核心戰略，深入剖析不同體制下的公共治理實踐，並特別聚焦於全球最具活力的區域之一──中國粵港澳大灣區，培養學生關鍵的洞察力。

一貫以來，嶺南大學致力把學術卓越及前瞻性的方法結合，我們的教師團隊由國際知名學者與資深從業者組成，將豐富的實務經驗融入教學。除了經典公共管理理論外，課程涵蓋人工智能在治理中的角色 、數字化轉型帶來的影響等當代議題，直面現代政府與公共服務領域的迫切挑戰。

本課程的優勢更得益於嶺南大學在大灣區及全球建立的強大網絡，這些聯結不僅促進公共管理最佳實踐的交流，更為學生開拓實習機會與跨部門協作項目，使他們能深入參與真實挑戰。本課程的畢業生將具備堅實能力，於學術界、企業界 、公共部門及教育領域追求多元職業發展。

我們致力培育兼具倫理領導力與理論專業素養的實踐者，使他們能從容應對複雜治理難題。加入本課程，您將不僅獲得比較公共管理的系統知識，更能通過參與志願服務實踐可持續發展目標，投入學術寫作與團隊協作，並可在平臺進行批判性討論。

誠邀您加入這個擁抱創新、融合全球與本土視野、恪守社會責任及充滿活力的學術社群。讓我們共同塑造公共管理的未來圖景。







Programme Team 課程團隊



Prof. HUANG Genghua 黃耿華教授
Programme Director
Master of Social Sciences in
Comparative Public Administration
比較公共管理社會科學碩士課程總監

As Programme Director, I am thrilled to introduce you to this unique programme, designed to equip you with the knowledge and skills to thrive in the rapidly evolving field of public administration and governance. In recent years, rapid socio-economic changes, particularly the rise of digital transformation, have presented new challenges and opportunities for public management. The CPA programme embraces these advancements, preparing you to leverage technological progress and navigate the complexities of modern governance.

Our distinctive approach is rooted in comparative analysis. We believe that understanding diverse governance models and policy approaches across different contexts is crucial for effective public leadership. The curriculum integrates insights from political science, sociology, economics, and management, providing a holistic understanding of the public sector. It is carefully crafted to provide a strong foundation in core concepts, while also allowing for specialization through a range of elective courses.

What truly sets our programme apart is its emphasis on experiential learning. Through policy simulations, interactions with leading practitioners, and a substantial capstone project, you will apply your knowledge to real-world scenarios and develop practical skills highly valued by employers.

We are committed to providing a supportive and stimulating learning environment, guided by a team of experienced academics and practitioners passionate about public service. Whether you are a recent graduate or an experienced professional seeking to advance your career, the CPA programme will provide the tools and networks you need to succeed in this dynamic era.

I invite you to explore our website to learn more about the programme's curriculum, faculty, and admission requirements. We look forward to welcoming you to the Lingnan University community!

作為課程總監，我十分榮幸向您介紹「比較公共管理（CPA）」這一獨特課程。本課程旨在幫助您掌握前沿知識與實用技能，從而在飛速發展的公共管理領域中脫穎而出、引領變革。

近年來，社會經濟急遽變遷，數位轉型尤其為公共管理帶來嶄新挑戰與機遇。CPA 課程積極回應這些變革，結合最新理論與科技應用，助力學員從容應對現代治理的複雜性與動態需求。我們以「比較分析」為核心方法，堅信理解不同背景下的多元治理模式與政策設計，是培養卓越公共管理人才的關鍵。課程整合政治學、社會學、經濟學及管理學等多學科視角，不僅幫助學員建立堅實的理論基礎，也透過豐富選修課程推動專業領域的深化與拓展。

本課程最鮮明的特色，在於強調「體驗式學習」。透過政策模擬、資深從業者經驗分享，以及專題研究項目，您將有機會在真實情境中應用所學，發展出深受僱主重視的實務能力與創新思維。

我們致力營造兼具支持與啟發的學習環境，師資團隊由一批經驗豐富、熱衷公共服務的學者與實務專家組成。無論您是剛踏入職場的新鮮人，或是期待突破現有階段的資深專業者，CPA 課程都將為您提供在這個瞬息萬變的時代中脫穎而出所需的關鍵資源與視野。

誠摯邀請您進一步探索CPA 的課程架構、師資陣容與入學詳情。我們期待您在嶺南大學與我們共同開啟這段充滿活力的學術旅程！

I warmly welcome you to the second edition of our Yearbook and encourage you to visit our website for more details.



Dr. IFTIKHAR Mohid 蘇睦恒博士
Associate Programme Director
Master of Social Sciences in Comparative Public Administration
比較公共管理社會科學碩士課程副總監

As a Lecturer and Associate Programme Director of the Master of Social Sciences in Comparative Public Administration (CPA) programme, I recognize that we are navigating an increasingly dynamic and evolving political and economic landscape. This environment is shaped by profound global, regional, and national transformations, including the shift in economic power from West to East, ongoing geopolitical tensions, emergence of artificial intelligence, and new pathways to sustainable development. Against this backdrop, the CPA programme serves as a catalyst for cultivating the next generation of leaders from Greater China and around the world, equipping them with the knowledge, analytical capacity, and global perspectives needed to identify emerging opportunities and drive positive social policy outcomes.

Our programme promotes innovative teaching and research in comparative public administration. We are committed to equipping students with strong theoretical, methodological, and empirical expertise, enabling them to capitalize on many opportunities across diverse fields, including government, development, education, consulting, entrepreneurship and business. The programme fosters not only rich classroom experience but also immerses students in practical fieldwork, volunteer opportunities, expert lectures, internships and direct conversations with practitioners.

I am optimistic that our distinctive approach fosters a strong spirit of collaboration and mutual support. The CPA programme ensures that every student and alumnus is a valued member of our dynamic community, united by a commitment to creativity, confidence, and innovation in the pursuit of a better world.

歡迎閱覽本課程第二期年鑑，並誠邀您瀏覽我們的網站，以了解更多課程資訊。

作為比較公共管理社會科學碩士（CPA）課程的講師兼課程副總監，我深切體會到，我們正處於一個瞬息萬變且持續演變的政治與經濟環境。當前環境正受到全球、區域及國家層面多項深刻變革的影響，包括經濟重心由西方向東方轉移、持續的地緣政治緊張局勢、人工智能的興起，以及邁向可持續發展的新路徑。在此背景下，CPA 課程成為培育來自大中華地區及世界各地新一代領袖的重要平台，致力裝備學生所需的知識、分析能力及全球視野，讓他們能夠識別新興機遇，並推動正面的社會政策成果。

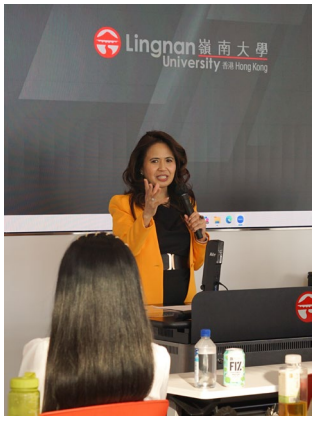
本課程致力推動比較公共管理領域的創新教學與研究。我們著重培養學生扎實的理論基礎、研究方法能力及實證分析能力，讓他們能夠把握政府、發展、教育、顧問、創業及商業等不同領域的發展機遇。課程不僅為學生提供豐富的課堂學習體驗，更透過實地考察、義工服務、專家研討會、實習機會，以及與業界專業人士的直接交流，讓學生深入接觸實務工作與真實情境。

我深信，本課程獨具特色的教學理念有助培養協作互助的精神。CPA 課程致力讓每位學生及校友成為這個充滿活力的學習社群中備受重視的一員，並以創意、自信與創新為共同追求，攜手為建設更美好的世界而努力。

CPA Seminar Series CPA 研討會系列
October 10, 2025



News Reporting and Public Administration
新聞報導與公共管理



Presented by Ms. Melissa Gecolea
(Anchor, Senior Supervising Producer, Pearl Magazine, TVB Pearl)
由Melissa Gecolea 女士主講
(TVB 明珠台《明珠雜誌》主持及高級監製)

The seminar was organised by Dr. Mohid IFTIKHAR, featuring Ms. Melissa Gecolea, a renowned broadcast journalist in Hong Kong. She provided valuable insights into journalism and public administration, emphasizing how effective storytelling communicates complex issues accessibly. Drawing on her experience, Ms. Gecolea discussed the evolving news media landscape, the influence of artificial intelligence, and challenges faced by women in the industry. Through real-world case studies, students explored how media and public governance intersect to shape informed decision-making. The session encouraged students to reflect on the role of responsible storytelling in promoting transparency and effective governance, highlighting the importance of communication skills in both journalism and public administration.

是次研討會由蘇睦恒博士舉辦，邀請了香港著名TVB 明珠台主持及高級監製 Melissa Gecolea 女士擔任講者。她分享了關於新聞與公共行政關係的寶貴見解，強調有效的敘事如何以親切易明的方式傳遞複雜議題。憑藉豐富的專業經驗，Gecolea 女士探討了新聞媒體的演變格局、人工智慧對新聞業日益增長的影響，以及女性在業界所面臨的挑戰。透過真實案例研究，學生更深刻理解傳播、媒體與公共治理如何交織，塑造公眾理解與明智決策。這場講座鼓勵學生反思負責任敘事在促進透明度與有效治理方面的重要角色，並強調溝通技巧在新聞與公共行政領域中的重要性。

Students Sharing 學生分享

SHEN Shunying 沈順穎

From the speaker's poised and graceful sharing, I appreciated media professionals' competence and wisdom in overcoming challenges— deeply inspiring for my future career.

從講者優雅從容的分享中，體會媒體人的專業素養與應對困境的智慧，為未來職涯帶來深刻啟發。

DING Siqi 丁思琪

The speaker responded to Gen Z challenges with her own experiences, encouraging women to support each other. Her comparison of Google Doc to blockchain was particularly impressive.
講者以自身經歷回應世代挑戰，鼓勵女性相互支持。她將Google Doc比作區塊鏈的比喻令人印象深刻。

CPA Seminar Series CPA 研討會系列
October 31, 2025



Environmental Policy Research In Hong Kong: Civic Exchange's Perspective And Strategies

香港環境政策研究:思匯的視角與策略

Presented by Ms. Wing TSANG, Assistant Manager; and Ms. Chloe CHAN, Research Analyst at Civic Exchange
由曾詠女士(思匯政策研究所助理經理);及
陳熙洳女士(思匯政策研究所研究分析員)主講

As part of strengthening students' understanding of evidence-based policymaking, Dr. Mohid IFTIKHAR hosted a seminar featuring representatives from Civic Exchange, one of Hong Kong's most influential think tanks. Ms. Wing TSANG, Assistant Manager, and Ms. Chloe CHAN, Research Analyst, shared insights into the organization's approach to environmental policy research and its role in shaping public discussions. The speakers examined the evolution of Hong Kong's environmental governance over the past two decades, current developments in green energy, and the major challenges facing sustainable development. They highlighted how Civic Exchange bridges government, industry, and the public through evidence-based research. The session concluded with an interactive role-playing exercise that allowed CPA students to experience the complexities of policymaking, stakeholder interests, and policy trade-offs. Through this engaging activity, students gained a deeper appreciation of the role think tanks play in informing public policy and promoting sustainable solutions to contemporary environmental challenges.

為加強學生對循證政策制定的理解，蘇睦恒博士主持了一場由香港最具影響力智庫之一——思匯政策研究所(思匯)演講的研討會。曾詠女士（助理經理）與陳熙洳女士（研究分析員）分享了該組織對環境政策研究的態度及其在塑造公共討論中的角色。講者探討了過去二十年香港環境治理的演變、綠色能源的最新發展，以及可持續發展面臨的主要挑戰。他們重點帶出思匯如何透過循證研究連結政府、產業與公眾。講座最後以互動角色扮演作結，讓 CPA 學生體驗政策制定、持份者利益及政策取捨的複雜性。透過這項引人入勝的活動，學生更深刻理解智庫在制定公共政策及推動永續解決方案中的角色。

Students Sharing 學生分享

ZHU Xiangyuan 朱薌苑

The two speakers outlined the history of Hong Kong's environmental development by introducing the background and evolution of Hong Kong's environmental policies. At the same time, the role-playing exercise provided us with additional perspectives and more diverse ways of thinking about public policymaking, from which I benefited greatly.

兩位演講者透過香港環境政策的背景以及發展演進，為我們梳理出香港的環境發展史；同時，角色扮演遊戲亦為我們就公共政策的制定提供了更多角度及多元化的思考方向，讓我獲益良多。

CPA Seminar Series CPA 研討會系列
November 14, 2025



A Comparison Of The Policy And Governance Of Education Between Hong Kong And Macau, 1940s-80s
1940–80年代香港與澳門教育政策與治理的比較

Presented by Dr. LI Yulong
Assistant Professor of Teaching at the Chinese University of Hong Kong, Shenzhen
由李宇龍博士主講(香港中文大學(深圳)助理教授(教學))

Dr. Mohid IFTIKHAR organised a comparative education policy seminar, featuring Dr. LI Yulong, Assistant Professor of Teaching at the Chinese University of Hong Kong, Shenzhen, as the guest speaker. The seminar provided CPA students with a comparative examination of how education policies and governance systems evolved in Hong Kong and Macau during the colonial period. Drawing on relevant theoretical frameworks, Dr. LI analysed the historical, political, and institutional factors that shaped educational development in the two territories from the 1940s to the 1980s. He highlighted key differences in governance philosophies, policy approaches, and administrative structures, demonstrating how distinct colonial legacies influenced educational outcomes and state-society relations. The seminar offered students valuable comparative perspectives on public administration and policy development, encouraging critical reflection on governance models in historical perspectives.

蘇睦恒博士組織了一場比較教育政策的研討會，邀請了香港中文大學(深圳)助理教授(教學)李宇龍博士擔任主講嘉賓。該研討會為 CPA 學生提供了對殖民時期香港與澳門教育政策與治理體系演變的比較檢視。李博士借鑑相關理論框架，分析了1940至1980年代期間，塑造兩地教育發展的歷史、政治及制度因素。他強調治理理念、政策方法及行政結構的關鍵差異，展示殖民遺產如何影響教育成果及國家與社會關係。此次研討會為學生提供了寶貴的公共管理與政策發展比較觀點，鼓勵學生從歷史角度批判治理模式。

Students Sharing 學生分享

MA Yueyue 馬躍躍

The lecture gave me a fresh understanding of the education systems in Hong Kong and Macau. I learned the concepts of self-reproduction, habitus internalisation, and elimination in education systems. I will always remember Dr. LI's powerful statement that "education itself is a system of violence".

今天的講座讓我對港澳兩地的教育系統有了新的理解。我學習到教育系統中的自我再生產 、習性內化與消除等概念。我會一直記得李博士那句「教育本身是場暴力系統」。

CPA Seminar Series CPA 研討會系列
November 17,2025

The Dragon-Elephant Entanglement: China-India Relations In A Changing Geostrategic Landscape
龍象糾葛：地緣戰略格局變化中的中印關係

Presented by Prof. Jingdong YUAN, Senior Researcher and Director, China and Asia Security Programme at Stockholm International Peace Research Institute
Research affiliate of the China Studies Centre at the University of Sydney
由袁勁東教授主講 (斯德哥爾摩國際和平研究所中國與亞洲安全項目主任兼高級研究員,
悉尼大學中國研究中心榮譽高級首席研究員)

Prof. Jingdong YUAN delivered an online seminar examining China-India relations through the lens of comparative politics and international relations. Drawing on his extensive expertise in Indo-Pacific security, Chinese foreign policy, and Sino-Indian relations, Prof. YUAN analysed how differences in political systems, strategic priorities, and governance approaches have shaped the evolving relationship between Asia's two largest powers. The seminar explored the historical development of China-India relations and the challenges and opportunities arising from shifting global and regional power dynamics. Through a comparative analysis of the two countries' political institutions, foreign policy objectives, and approaches to regional leadership, Prof. YUAN highlighted the implications of their interactions for regional stability, economic cooperation, and global governance.



袁勁東教授主持了一場線上研討會，從比較政治與國際關係的視角探討中印關係。袁教授憑藉其在印太安全、中國外交政策及中印關係的豐富專業知識，分析了政治體制、戰略優先事項及治理方式的差異如何塑造亞洲兩大強權間不斷演變的關係。研討會探討了中印關係的歷史發展，以及全球與區域權力動態轉變所帶來的挑戰與機遇。透過對兩國政治體制、外交政策目標及區域領導方式的比較分析，袁教授強調了雙方互動對區域穩定、經濟合作與全球治理的影響。

Students Sharing 學生分享

MA Sze Ying 馬詩瑩

Professor Yuan's sharing gave me a more comprehensive understanding of the "competition and cooperation" in China-India relations. From historical grievances to current territorial and trade rivalries, it not only helped me clarify the core tensions in China-India interactions, but also made me aware of the subtle nature of "balance" in regional strategy, which has been highly enlightening for my analysis of other bilateral relationships as well.

袁教授的分享讓我對中印關係的「競爭與合作」有了更立體的認知——從歷史恩怨到當下的領土、貿易博弈，這不僅幫我理清了中印互動的核心矛盾，更讓我意識到區域戰略裡「平衡」的微妙性，對我分析其他雙邊關係也很有啟發。

CPA Seminar Series CPA 研討會系列
November 19, 2025

New Cooperation Perspectives and Opportunities in the Rapidly Changing World
瞬息萬變的世界中的合作新視野與機遇



Presented by Mr. Kerim Sercan Evcin
Consul General of the Republic of Türkiye in the HKSAR
由Kerim Sercan Evcin 先生主講
(土耳其共和國駐香港總領事)

As part of the CPA509 *Theories and Approaches of Comparative Politics* seminar, Dr. Mohid IFTIKHAR invited Mr. Kerim Sercan Evcin, Consul General of the Republic of Türkiye in Hong Kong. During the seminar, Mr Evcin provided CPA students with valuable insights into Türkiye's political and economic development and its growing role in international affairs. Drawing on his diplomatic experience, Mr. Evcin discussed Türkiye's economic history, and vital role of the Belt and Road Initiative. He highlighted Türkiye's unique geographical as a bridge between Europe and Asia, enabling it to play an important role in promoting international connectivity, trade, and cooperation. The seminar also examined emerging economic opportunities for collaboration between China and Türkiye. Through comparative political and international perspectives, students explored how states adapt to shifting new realities while pursuing national development.

作為CPA509《比較政治學的理論與方法》課程研討會的一部分，蘇睦恒博士邀請了土耳其共和國駐香港總領事 Kerim Sercan Evcin 先生擔任主講嘉賓。研討會期間，Evcin 先生深入介紹了土耳其的政治與經濟發展，以及其在國際事務中日益重要的角色。憑藉豐富的外交經驗，Evcin 先生講述了土耳其的經濟發展歷程，以及「一帶一路」倡議的重要作用。他強調，土耳其憑藉其獨特的地理位置，作為連接歐洲與亞洲的橋樑，在促進國際互聯互通、貿易往來及國際合作方面發揮著重要作用。研討會亦探討了中國與土耳其之間新興的經濟合作機遇。透過比較政治學及國際視角的分析，學生們進一步了解各國如何在追求國家發展的同時，因應不斷變化的國際環境和新現實作出調整與適應。



Students Sharing 學生分享

WANG Yunge 王云歌

This seminar completely changed my narrow perception of Türkiye. It was fascinating to learn about the long history of interaction between China and Türkiye since the 3rd century AD, and how the Belt and Road Initiative is deepening their cooperation today.

這場研討會徹底改變了我對土耳其的刻板印象。了解到中土兩國自公元3世紀以來就有互動，如今透過「一帶一路」深化合作，令人感到新奇。

GUAN Mingye 管明曄

Mr. Evcin's talk shifted how I think about global cooperation. He described Türkiye as a "flexible middleman" connecting Europe, Asia, and the Middle East in a fast-changing world, making geopolitics feel much more tangible.

Evcin 先生的演講改變了我對全球合作的思考方式。他將土耳其形容為連接歐洲、亞洲與中東的「靈活中間人」，讓地緣政治不再抽象。

CPA Seminar Series CPA 研討會系列
November 21, 2025



Toward Global AI Governance: Gaps, Challenges, And Pathways For Collaboration
邁向全球人工智能治理：缺口、挑戰與合作路徑

Presented by Prof. Wilson WONG, Founding Director and Associate Professor of the Data Science and Policy Studies (DSPS) programme in the School of Governance and Policy Science at CUHK
由黃偉豪教授主講（香港中文大學政務與政策科學學院數據科學與政策研究課程主任兼副教授）



As part of the CPA programme's commitment to exploring emerging public policy opportunities and challenges, Prof. Wilson WONG delivered a seminar on global AI governance. The seminar provided students with a critical examination of the opportunities, risks, and governance frameworks associated with artificial intelligence. Drawing on contemporary developments in technology and public policy, Prof. WONG analysed the fragmented landscape of global AI governance and assessed the prospects for international collaboration. He argued that while AI has the potential to generate significant economic and social benefits, the risks associated with its development and deployment may grow even faster without robust regulatory mechanisms. The seminar highlighted key governance challenges, including geopolitical competition, institutional fragmentation, and technological inequalities between countries. Finally, he explored scenario-based approaches to strengthening international cooperation and fostering coordinated governance arrangements.

作為 CPA 課程致力於探討新興公共政策機遇與挑戰的一部分，黃偉豪教授主持了一場有關全球人工智慧治理的專題研討會。研討會深入分析人工智能所帶來的機遇與風險，以及治理框架的批判性審視。結合當前科技發展與公共政策趨勢，黃教授剖析全球人工智能治理體系的發展現況，並探討國際合作的前景。他指出，人工智能雖具備推動經濟和社會發展的巨大潛力，但若缺乏適切的監管機制，其衍生風險亦可能迅速擴大。此外，黃教授闡述了全球人工智能治理所面對的主要挑戰，包括大國之間的地緣政治競爭、跨司法管轄區的制度分歧，以及各國在科技能力上的差距。最後，他亦探討如何透過情境分析及加強國際合作，推動更具協調性的全球治理安排。

Students Sharing 學生分享

GUAN Mingye 管明曄

This lecture opened my eyes to how fragmented global AI rules are. Technical gaps and geopolitics really block joint action. It made me realise that balancing AI innovation and global ethical standards requires much more cross- border teamwork.

這場講座讓我看清全球人工智能規則是多麼碎片化。技術差距與地緣政治確實阻礙了共同行動。它讓我意識到，平衡人工智能創新與全球倫理標準，需要更多跨境合作。

CPA Seminar Series CPA 研討會系列
January 22, 2026

From Design To Delivery: A Police Officer's Journey With Policy In Practice
從構思到實踐：一名警務人員的政策工作歷程

Presented by Ms. Corey TSO, Detective (Chief Inspector of Police)
由Corey TSO女士主講（警務處總督察）



Ms. Corey TSO, a senior police officer with extensive experience in policy research particularly sexual violence policy review as well as criminal investigation, internal training, community relations, and crowd management operations, delivered a seminar on contemporary policing in Hong Kong. This seminar aimed at providing CPA students with practical insights into policy implementation within law enforcement and how strategic objectives translate into frontline practice. Drawing on her professional experience, Ms. TSO explained policymaking and operational realities on the ground. The discussion also explored public administration, including leadership in complex organizations, stakeholder management, and the evolving role of gender in uniformed services. In addition, Ms. TSO discussed the opportunities and limitations of artificial intelligence in policing, emphasizing the importance of balancing technological innovation with ethical considerations, accountability, and public trust.



資深警務人員曹女士——擁有豐富政策研究經驗（尤其是性暴力政策檢討）、刑事調查、內部培訓、社區關係及大型群眾活動管理經驗，為學生主持了一場有關香港當代警務工作的專題講座。本次研討會旨在為 CPA 學生提供執法領域政策實施的實務經驗分享，並展示策略目標如何轉化為前線工作的具體行動。曹女士結合其專業經驗，闡述了政策制定過程及前線執行工作的實際情況。講座亦探討了公共行政相關議題，包括複雜組織中的領導管理、持份者管理，以及性別角色在紀律部隊中的演變與發展。此外，曹女士還分享了人工智能在警務工作中的應用機遇與局限性，並強調在推動科技創新的同時，必須兼顧倫理考量、問責原則及公眾信任。

Students Sharing 學生分享

YU Yingying 余瑩瑩

Ms. Corey TSO's sharing offered a rare insider perspective on how public policies are implemented within a complex organisational structure. Her candid discussion about the tension between strategic vision and operational reality deepened my understanding of the dynamic nature of policy processes. What impressed me most was her emphasis on the limitations of "conference-room solutions" and the importance of practical feasibility. This perspective encouraged me to rethink how academic policy analysis should better incorporate implementation challenges and human factors.

曹女士從實踐角度出發，深入剖析了公共政策在複雜組織環境中的實際運作過程，使我更加理解政策從制定到執行所面臨的多重挑戰。她對於「會議室內的完美政策」與現實執行之間落差的反思，使我意識到政策分析必須更加重視執行層面的可行性與人性因素。這一視角拓展了我對公共政策研究的理解。

CPA Seminar Series CPA 研討會系列
January 26, 2026



The Role of Greenpeace in Advocating Sustainable Development In Hong Kong
綠色和平在推動香港可持續發展中的角色

Presented by Mr. Andy CHU, Program Manager at Greenpeace Hong Kong
由朱江先生主講(香港綠色和平項目經理)

As part of the MIA607 *NGOs, Civil Society and the State* course, Mr. Andy CHU, Program Manager at Greenpeace Hong Kong, delivered an engaging seminar on advocacy, civic engagement, and the role of non-governmental organizations in promoting sustainable development. Drawing on Greenpeace's advocacy experience, he explained how successful campaigns rely on a combination of clear objectives, strategic planning, targeted tactics, and a commitment to achieving long-term systemic change. The seminar provided students with valuable insights into the relationship between civil society organizations, the state, and the policymaking process. It highlighted the important role NGOs play in agenda-setting, public participation, and policy advocacy. The seminar concluded with an interactive discussion between Dr. Mohid IFTIKHAR, Mr. Andy CHU, and the students, on the contribution of NGOs to policymaking and sustainable development.

作為MIA607《非政府組織、公民社會和國家》課程的一部分，香港綠色和平項目經理朱江先生主持了一場內容豐富的講座，探討倡議工作、公民參與，以及非政府組織在推動可持續發展中的角色。朱先生結合綠色和平的倡議經驗，闡述成功的倡議行動如何依賴清晰的目標、周詳的策略規劃、針對性的行動方案，以及推動長遠制度性改變的承諾。講座讓學生深入了解公民社會組織、政府與政策制定過程之間的關係，並突顯非政府組織在議題設定、公眾參與及政策倡議方面所發揮的重要作用。講座最後由蘇睦恒博士、朱江先生及學生進行互動討論，交流非政府組織對政策制定及可持續發展的貢獻。

Students Sharing 學生分享

CHEN Ruoxi 陳若曦

In the “Save Country Parks” case, Greenpeace used non- violent creative actions, collaborated with residents to shape public discourse, and successfully halted the development plan.

在「拯救郊野公園」案例中，綠色和平運用非暴力創意行動，聯合居民建構話語，成功阻止開發計劃。

HE Yiting 何奕婷

As Andy described himself as a “troublemaker,” it is precisely this kind of principled, research-based advocacy supported by the public that drives real change.

正如Andy幽默地自稱是「找麻煩的」，正是這種基於獨立研究與公眾支持的「製造麻煩」，才真正推動改變。

CPA Seminar Series CPA 研討會系列
February 23, 2026

Smart Conservation In Mai Po Nature Reserve (MPNR): Applications Of AI And Satellite Tracking
米埔自然保護區的智慧保育：人工智能與衛星追蹤的應用

Presented by Ms. Maggie KWOK, Manager of Wetlands Community Engagement and Training; and Mr. Edward LEE, Senior Officer of Smart and Innovation Initiative at WWF-Hong Kong

由郭思薇女士(世界自然基金會香港分會濕地社區關顧經理)；及
Edward LEE 先生(世界自然基金會香港分會智慧與創新倡議高級主任)主講



Dr. Mohid IFTIKHAR invited Mr. Edward LEE and Ms. Maggie KWOK from WWF-Hong Kong to share how intelligent technologies are being applied to nature conservation at Mai Po Nature Reserve. Against the backdrop of rapid biodiversity loss and labour shortages in reserve management, the speakers explained how AI, satellite tracking, and sensor technologies are enhancing conservation effectiveness. Key applications include satellite tracking of migratory birds such as the endangered Black-faced Spoonbill to identify critical habitats, AI-powered image recognition to monitor wildlife through infrared cameras, real-time water level sensors, and automated sluice systems for precise hydrological management. These technologies help address challenges posed by extreme weather and limited manpower while supporting more data-driven and targeted conservation decisions.

蘇睦恒博士邀請香港世界自然基金會的Edward Lee 先生及郭思薇女士，分享智能科技如何應用於米埔自然保護區的自然保育工作。在生物多樣性迅速流失及保護區管理人手短缺的背景下，講者介紹了人工智能、衛星追蹤及感測技術如何提升保育成效。主要應用包括利用衛星追蹤瀕危物種黑臉琵鷺等候鳥，以識別重要棲息地；運用由人工智能驅動的影像識別技術，透過紅外線相機監測野生動物；以及使用實時水位感測器和自動水閘系統，進行精準的水文管理。這些技術有助應對極端天氣及人手不足所帶來的挑戰，同時支援更以數據為本及更具針對性的保育決策。

Students Sharing 學生分享

WANG Ziyu 王子雨

The idea of using intelligent technology to protect nature reserves was something I had never imagined before. This lecture was very meaningful to me.

利用智能技術保護自然保護區的想法，是我之前從未想過的。這場講座對我來說非常有意義。

YIN Nanxi 殷楠熙

I used to think that nature reserves were protected by human patrols only. I never expected that from water level sensors to satellite tracking, technological means have been so deeply applied to ecological conservation.

我以往以為自然保護區僅靠人力巡護，沒想到從水位傳感器到衛星追蹤，科技手段已如此深入應用於生態保育。

CPA Seminar Series CPA 研討會系列
February 26, 2026



West Kowloon's Role In Strengthening Hong Kong's International Position And Fostering Local Cultural Development
西九文化區在鞏固香港國際地位與推動本地文化發展中的作用

Presented by Mr. Allan YU, Senior Manager of Corporate Affairs at the West Kowloon Cultural District Authority (WKCDA)
由Allan YU先生主講 (西九文化區管理局企業事務高級經理)

A CPA seminar focusing on fostering arts and culture in Hong Kong invited Mr. Allan YU from the West Kowloon Cultural District (WKCD), who explained that WKCD was proposed in 1998 and established in 2008. He further elaborated that WKCD operates on a self-financing model, using revenue generated from commercial projects to support its cultural facilities. CPA students were informed that the district is home to world-class venues, including M+ Museum, the Hong Kong Palace Museum, the Xiqu Centre, and Freespace, where students also learned about WKCD's commitment to talent cultivation, audience development through educational programmes, international collaborations with leading institutions such as MoMA and the V&A, and the promotion of Hong Kong's cultural soft power. The session concluded with a discussion about key future policies directions about arts and culture between Dr. Mohid IFTIKHAR and Mr. Allan YU.

CPA課程舉辦了一場以香港藝術及文化發展為主題的研討會，邀請西九文化區的余先生擔任講者。余先生介紹，西九文化區於1998年提出構思，並於2008年正式成立。他進一步講解西九文化區的營運模式，指出其採用自負盈虧方式運作，以商業發展項目所得收益支持區內文化設施的發展。研討會上，學生了解到西九文化區匯聚多個世界級文化場地，包括M+ 博物館、香港故宮文化博物館、戲曲中心及自由空間（Freespace）。學生亦認識到西九文化區在人才培育、透過教育項目拓展觀眾群、與紐約現代藝術博物館（MoMA）及英國維多利亞與艾伯特博物館（V&A）等國際知名機構合作，以及推廣香港文化軟實力方面的工作。研討會最後由蘇睦恒博士與余先生就藝術及文化領域未來的重要政策方向進行討論。

Students Sharing 學生分享

LUO Jiarong 駱嘉鎔

Attending this guest lecture allowed me to connect theoretical knowledge of public governance, cross-sectoral collaboration, and policy implementation with a real large-scale public cultural project in Hong Kong. I gained a deeper understanding of how the government, social forces, and market entities participate in building and operating public cultural facilities, as well as the practical logic of balancing cultural public welfare, urban development, and public interests.

參加這場客座演講，讓我將公共治理、跨部門協作及政策執行等理論知識，與香港一個真實的大型公共文化項目連結起來。我更深入理解政府、社會力量與市場主體如何參與公共文化設施的建設與運營，以及在文化公益、城市發展與公眾利益之間取得平衡的實踐邏輯。

CPA Seminar Series CPA 研討會系列
March 2, 2026

The Role Of Cheer In Psychotropic Substance Abuse
路德會青欣中心在精神藥物濫用服務中的角色

Presented by Mr. CHU Yan To, Registered Social Worker of Cheer Lutheran Centre
由朱恩圖先生主講（路德會青欣中心註冊社工）



As part of the MIA607 *NGOs, Civil Society and the State* course, Mr. CHU Yan To, a registered social worker at Cheer Lutheran Centre, shared insights into the role and operational model of NGOs within Hong Kong's psychotropic substance abuse service system. He examined the current landscape of drug abuse and addiction, introduced the "4Cs" framework for understanding addiction, and explained the 16 Service Quality Standards that guide frontline social service practice. Drawing on real-life cases, including children's residential care services, he illustrated the challenges NGOs face in areas such as funding, regulatory compliance, and service delivery. Mr. CHU also highlighted the importance of maintaining professional standards and adopting human-centred approaches to ensure effective and sustainable public welfare services.

作為MIA607《非政府組織、公民社會和國家》課程的一部分，路德會青欣中心註冊社工朱恩圖先生分享了非政府組織在香港精神藥物濫用服務體系中的角色及運作模式。他分析了目前藥物濫用及成癮的現況，介紹了理解成癮問題的「4Cs」框架，並講解指導前線社會服務實務工作的16項服務質素標準。朱先生結合真實個案，包括兒童住宿照顧服務的案例，說明非政府組織在資助、監管合規及服務提供等方面所面對的挑戰。朱先生亦強調維持專業標準及採取以人為本的服務方式的重要性，以確保公共福利服務能夠有效及持續地發展。

Students Sharing 學生分享

ZHU Chenning 朱晨寧

The lecturer presented the complex operational framework of NGOs in Hong Kong's public service system with remarkable clarity. From funding sources and regulatory requirements to service quality standards, the analysis was both professional and accessible, making abstract concepts in public management concrete and relatable.

講者的講解深入淺出，將非政府組織在香港公共服務體系中的複雜運作機制剖析得十分清晰。從資金來源、監管要求到服務品質標準，層層遞進，讓公共管理的抽象知識與具體的毒品濫用服務案例緊密結合，既專業又易懂。

LI Jiahao 李嘉豪

The detailed explanation of funding challenges, the "4Cs" definition of addiction, and the 16 service quality standards—illustrated with real cases like children's dormitories—helped me grasp the nuanced realities of public welfare operations.

特別是關於資金來源的限制、「4Cs」成癮定義、16項服務品質標準的落實，以及兒童之家等案例的說明，使我對公共福利服務運作的複雜性有了更深刻的認識。

CPA Seminar Series CPA 研討會系列
March 5, 2026

Uruguay, Business And Innovation Hub In Latin America
烏拉圭：拉丁美洲的商業與創新樞紐

Presented by Mr. Federico LAGE CABEZA, Consul-General of Uruguay in Hong Kong
由Federico LAGE CABEZA 先生主講(烏拉圭駐香港總領事)

Mr. Federico LAGE CABEZA, Consul-General of Uruguay in Hong Kong, introduced Uruguay's strengths as a business and innovation hub in Latin America. He highlighted the country's long-standing political stability, 99% renewable energy usage, open investment policies, and strong innovation ecosystem. The seminar positioned Uruguay as a strategic gateway to Latin America and explored potential cooperation opportunities with Hong Kong, particularly in green finance, trade, and sustainable development. Students gained valuable insights into institutional resilience and the importance of long-term strategic planning in small-state governance. At the end of the seminar, Dr. Mohid IFTIKHAR led an engaging discussion with Mr. Federico LAGE CABEZA, exploring Uruguay's development model and sustainability initiatives. The discussion further highlighted the role of strategic policymaking, innovation, and international partnerships in promoting sustainable economic growth.

烏拉圭駐香港總領事 Federico LAGE CABEZA 先生介紹了烏拉圭作為拉丁美洲商業及創新樞紐的優勢。他強調，烏拉圭擁有長期的政治穩定、99%的可再生能源使用率、開放的投資政策，以及強大的創新生態系統。講座將烏拉圭定位為進入拉丁美洲的策略性門戶，並探討了其與香港在綠色金融、貿易及可持續發展等領域的潛在合作機會。學生從中深入了解制度韌性，以及長遠策略規劃在小型國家治理中的重要性。講座最後，由蘇睦恒博士主持與 Federico LAGE CABEZA 先生的互動討論，探討烏拉圭的發展模式及可持續發展措施。討論進一步突顯策略性政策制定、創新及國際夥伴關係在推動可持續經濟增長方面所發揮的作用。



Students Sharing 學生分享

TANG Shihua 唐詩華

Uruguay's example proves that national success comes from stable systems and vision, not size. As a public management student, I believe strong institutions and sustainability are key to long-term competitiveness.

烏拉圭的例子證明，國家的成功來自穩定的制度與遠見，而非規模大小。作為公共管理學生，我相信強有力的制度與可持續發展是長期競爭力的關鍵。

DING Siqi 丁思琪

The speech was comprehensive and gave me a clear understanding of Uruguay's potential in agriculture, technological innovation, and regional connectivity. This exchange broadened my international perspective and will help me consider potential opportunities for future bilateral cooperation.

這場演講內容全面，讓我清楚了解烏拉圭在農業、科技創新及區域連結方面的潛力。這次交流拓展了我的國際視野，也讓我思考未來雙邊合作的可能機會。

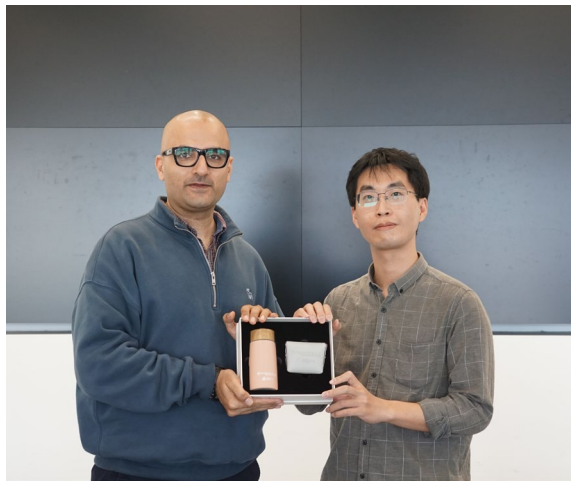
CPA Seminar Series CPA 研討會系列
March 13, 2026



Managing Compartmentalized NGOs Differentially
差異化管理分域運作的非政府組織

Presented by Dr. CAI Xiang, Lecturer of Department of Public Administration and Law, Fujian Agriculture and Forestry University
由蔡翔博士主講（福建農林大學公共管理與法學院講師）

Guest speaker Dr. CAI Xiang delivered a presentation titled “Managing Compartmentalized NGOs Differentially,” providing an in-depth analysis of understanding NGOs in China. He explained the multi-factor framework that shapes the differentiated regulatory approaches applied to grassroots organizations, highlighting the interactions between state, organizational characteristics, and policy objectives. The seminar offered valuable insights into Chinese civil society, NGO governance, and the evolving regulatory landscape affecting the development and operation of grassroots organizations.



講者蔡翔博士發表題為「差異化管理分域運作的非政府組織」的演講，深入分析對中國非政府組織的理解。蔡博士解釋了塑造基層組織差異化監管模式的多重因素框架，並闡述國家、組織特徵與政策目標之間的互動關係。是次講座加深了學生對中國公民社會、非政府組織治理，以及影響基層組織發展與運作之監管環境演變的理解。

Students Sharing 學生分享

MA Yueyue 馬躍躍

The lecture explained the system of China's NGOs and how they operate.

是次講座闡述了中國非政府組織的體系架構，以及其在中國的運作機制。

CPA Seminar Series CPA 研討會系列
April 23, 2026



Mapping the Future: Policy Innovation and Structural Reform in Emerging Asia
規劃未來：新興亞洲的政策創新和結構改革

Presented by Prof. ZHAN Jing, Vivian (Professor, School of Governance and Policy Science, CUHK); Mr. Lawrence TANG (Senior Economist, International Monetary Fund); and Dr. Chi Chi HUANG (Senior Researcher, Centre for Asian Philanthropy and Society (CAPS))

由詹晶教授（香港中文大學政務與政策科學學院教授）、鄧沛霖先生（國際貨幣基金組織高級經濟學家）及Chi Chi HUANG博士（亞洲公益事業研究中心高級研究員）主講

This seminar brought together three distinguished speakers to examine Asia's future policy trajectory and the key challenges shaping the region's development. The seminar explored three critical areas: responding to geopolitical risks, managing financial market volatility, and coordinating philanthropic resources with public policy. Prof. ZHAN argued that the increasingly risk-oriented global order requires Asian economies to strengthen collective resilience through regional autonomy, connectivity, and cooperation, while mitigating risks from geopolitical tensions, supply chain disruptions, and technological fragmentation. Mr. TANG emphasized maintaining market functions and liquidity through effective risk screening and management amid uncertainty. Drawing on CAPS research, Dr. HUANG discussed mobilizing charitable resources through taxation, ESG-oriented regulation, and cross-sector collaboration to support public policy goals. The seminar provided students with valuable insights into policy innovation, structural reform, and the governance strategies to address emerging challenges in Asia.

本次研討會彙聚了三位傑出講者，共同探討亞洲未來的政策發展方向，及影響區域發展的主要挑戰。研討會分別就三個重要範疇展開討論，包括應對地緣政治風險、管理金融市場波動，以及協調慈善資源與公共政策。詹教授指出，全球秩序正日益以風險為導向，亞洲經濟體有必要加強區域自主性、互聯互通及合作，提升整體韌性，同時緩解地緣政治緊張局勢、供應鏈中斷及技術分化所帶來的風險。鄧先生則強調在不確定的環境下，需透過有效的風險篩查及管理機制，維持市場功能並確保市場流動性。黃博士根據 CAPS 的研究成果，探討如何透過稅務措施、以 ESG 為導向的監管框架，以及跨界別協作，更有效地調動慈善資源，從而促進公共政策目標的實現。是次講座讓學生深入瞭解有關政策創新、結構性改革，以及應對亞洲新興挑戰所需的治理策略。

Students Sharing 學生分享

ZHANG Shuya 張舒雅

The three speakers discussed the opportunities and challenges of Asia under global change from the perspectives of geopolitics, financial risks and policy charity. Among them, "collective resilience" makes me think. In the turbulent and divided global order, cooperation, openness and institutional innovation are the fundamental path to turn Asian challenges into opportunities and achieve sustainable prosperity.

三位講者分別從地緣政治、金融風險和政策慈善的視角，探討了亞洲在全球變局下的機遇與挑戰。其中「集體韌性」引發我的思考 。在動盪與分裂的全球秩序中，合作、開放與制度創新才是亞洲化挑戰為機遇、實現可持續繁榮的根本路徑。

CPA Seminar Series CPA 研討會系列

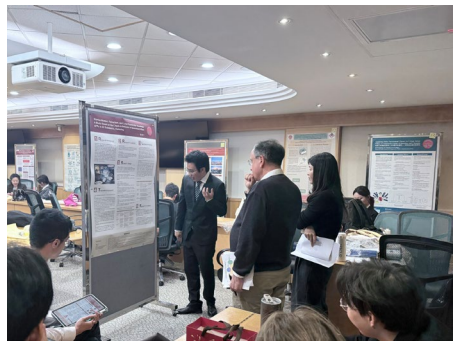
March 6, 2026



CPA Capstone Project Presentation
CPA專題研究展示



On March 6, 2026, the CPA Programme hosted a Poster Presentation, where students presented posters outlining their research plans for their capstone projects covering a wide range of topics in public policy, public administration, social policy and political science. The programme team was honoured to welcome Dr. CHEN Lisha and Prof. YANG Kai from the Department of Government and International Affairs, alongside Dr. GARRALDA ORTEGA Angel from the Centre for English and Additional Languages, who served as external faculty reviewers for their expert evaluations and valuable feedback, which helped students refine their research and presentation skills. The event concluded with the announcement of the Champion, who was awarded a trophy in recognition of an exceptional project.



CPA 課程於2026年3月舉辦了CPA 專題研究展示，讓學生展示其畢業專題研究的壁報，涵蓋公共政策、公共行政、社會政策及政治學等廣泛範疇。課程團隊十分榮幸邀請到來自本校政府與國際事務學系的陳麗莎博士和楊凱教授，以及來自英語及外語教學中心的 GARRALDA ORTEGA Angel 博士擔任外部教員評審。感謝他們專業的評估與寶貴的回饋，助學生進一步完善研究並提升演示技巧。活動最後宣布了冠軍得主，並向其頒發獎杯，以表揚其傑出的專題研究項目。

Students Sharing 學生分享

NAYILA Jialin 娜毅拉賈林

Participating in this research poster presentation was not only opportunity to showcase my learning outcomes, but also a chance to identify gaps in my knowledge. Under the guidance of the professors, I gained insights into new research methodologies and areas where my application of these methods fell short. I also learned how to effectively leverage AI in academic writing proved to be an essential takeaway that benefited me immensely.

在此次研究展示壁報項目中，不僅是展示自己的學習成果，更是一次難得的查缺補漏的機會。在其他教授以及評委的指導下瞭解到新的研究方法，以及自己運用方法的不足之處，如何用 AI 輔助在文章中也是至關重要的一部分，使我獲益匪淺。

Social Service 社會服務
October 19, 2025



Wecycle 職涯輪助人

Under the guidance of Dr. Mohid IFTIKHAR, students participated in an anti-drug volunteer cycling initiative, where they had the opportunity to hear the real-life stories of individuals. Through these powerful accounts, students came to understand that the journey of rehabilitation is much like a long-distance cycling challenge, requiring determination, resilience, and perseverance to overcome numerous obstacles. This experience challenged common stereotypes surrounding drug addiction and fostered a deeper appreciation of social responsibility. While social responsibility had previously been explored primarily at a theoretical level in the Comparative Public Administration (CPA) classroom, this hands-on experience transformed abstract concepts into lived reality. By working alongside volunteers and listening to the experiences of rehabilitation participants, students gained a profound understanding that social responsibility begins with recognizing the struggles and perseverance of others, showing empathy, and treating every individual with dignity and compassion.

在蘇睦恒博士的指導下，學生參與了禁毒志願騎行活動，並聆聽戒毒康復者的真實人生故事。透過這些震撼人心的故事，學生們深刻體會到戒毒復康之路有如長途騎行挑戰，需要憑藉堅毅意志克服重重困難。這次經歷讓學生打破既有的刻板印象，並對社會責任有了更深刻的理解。過去，學生主要在CPA 課堂上從理論層面探討社會責任，而這次實踐活動則將抽象概念轉化為實際的現實體驗。透過與志工合作並傾聽康復者的心聲，學生們深刻領悟到：社會責任始於看見他人的掙扎與堅持，並以關懷和尊重對待每一個認真生活的人。

Students Sharing 學生分享

MA Yueyue 馬躍躍

"Where there is a will, there is a way" shines in this anti-drug volunteer ride. It reveals public policy must go beyond slogans and theories. We need to witness real-life struggles and resilience, shoulder social responsibility and create rebirth pathways.

「有志者事竟成」盡顯於本次禁毒志願騎行。這啟示公共政策不應停留於理論口號，而應正視現實中的掙扎與堅韌，勇於承擔社會責任，並為有需要人士開闢重生之路。

NAYILA Jialin 娜毅拉賈林

Guided by staff, I discovered Hong Kong's lesser-known rural scenery and historical heritage on this bicycle trip. The outing relaxed me, informed me about local anti-drug services, and showed me drug risks through real-life cases.

在工作人員帶領下，我於此次騎行活動中感受到了香港鮮為人知的鄉郊風光與歷史底蘊。這趟單車之旅既放鬆身心，也讓我認識本地禁毒服務，透過真實案例認清毒品危害，獲益匪淺。

Social Service 社會服務
December 12, 2025

WWF: Lee Hysan Foundation "Growing Mai Po" Project
世界自然基金會香港分會：
利希慎基金「種出『米』埔」計劃

Led by Dr. Mohid IFTIKHAR, students participated in a volunteer rice-harvesting activity at the internationally known wetland of Mai Po Nature Reserve. Integrating knowledge from the Comparative Public Administration (CPA) programme with hands-on field experience, students gained a comprehensive understanding of wetland ecology, traditional farming practices, and sustainable land management. Guided by Ms. Maggie KWOK at WWF, participants explored the conservation and operational model adopted by WWF-Hong Kong, including the preservation of indigenous rice varieties, ecological rice field management, and wetland water system conservation. Through immersive engagement and practical experience, students observed how NGOs balance environmental protection, community participation, and sustainable resource management. The visit bridged public management theory with the realities of sustainable development, enabling students to deepen their understanding of the relationship between ecology and sustainability.



在蘇睦恒博士的帶領下，學生前往國際知名的濕地——米埔自然保護區，參與義務收割稻米活動。透過結合 CPA 課程所學知識與實地體驗，學生對濕地生態、傳統農耕方式及可持續土地管理有了更全面的認識。在香港世界自然基金會郭思薇女士的講解下，參加者了解了香港世界自然基金會採用的保育及營運模式，包括本地稻米品種的保存、生態稻田管理，以及濕地水文系統保育等工作。透過沉浸式參與及實踐體驗，學生觀察到非政府組織如何在環境保護、社區參與及可持續資源管理之間取得平衡。此次活動把公共管理理論與可持續發展的實際運作相結合，讓學生更深入了解生態環境與可持續發展之間的密切關係。

Students Sharing 學生分享

ZHU Xiangyuan 朱薌苑

Taking part in the Mai Po rice harvesting volunteer programme was incredibly rewarding. Surrounded by stunning wetland scenery, I harvested rice by hand and realised how tough farming is. I also learnt about WWF's habitat management efforts and gained a profound understanding of biodiversity conservation.

參與米埔水稻收割志願活動令我收穫滿滿。置身原生態濕地風光，親手收割水稻，真切體會農耕辛勞。同時直觀瞭解 WWF 為保護本地物種開展的棲息地管護工作，也更加懂得守護生物多樣性的意義。

MA Yueyue 馬躍躍

This is a profound leap from theory to practice. The NGO operation mechanism has become within reach in the rice fields of Mai Po. The joy of "unity of knowledge and action" is more shocking than simple theoretical learning. At the same time, nature itself has become the best teacher.

這是一次從理論到實踐的深刻跨越。NGO 運作機制在米埔的稻田裡變得觸手可及。這種「知行合一」的喜悅，比單純的理論學習更震撼。與此同時，大自然本身也成為了最好的老師。

Social Service 社會服務
April 1, 2026



Video Collaboration with Wong Tai Sin Police Force
黃大仙警察部隊的影片合作

Welcomed by Ms. Corey TSO and her team from the Hong Kong Police Force, CPA students participated in a collaborative video production project exploring the vital role of the Hong Kong Police during the Chinese New Year celebrations at Wong Tai Sin Temple, one of the city's busiest festive gathering sites. Through field observations and engagement with frontline officers, students gained first-hand insights into large-scale crowd management and public safety operations. The initiative formed part of Dr Mohid IFTIKHAR's experiential learning approach, providing students with opportunities to connect classroom learning with real-world practice and examine how public organisations balance security, operational efficiency, and public service during major cultural events.

在香港警務處曹女士及其團隊的接待下，CPA 學生參與了一項協作短片製作計劃，探討香港警隊在農曆新年期間於黃大仙祠這一全港最繁忙節慶聚集地之一所擔當的重要角色。透過實地觀察及與前線警務人員交流，學生深入了解大型人群管理及公共安全行動的實際運作，並獲得寶貴的第一手經驗。這項活動是蘇睦恒博士體驗式學習教學的一部分，讓學生將課堂知識與實際情境結合，思考公共機構在大型節慶活動中如何兼顧安全、運作效率及公共服務。

Students Sharing 學生分享

LIANG Yili 梁益溧

This shooting activity has benefited me a lot. From the preparation to the on-site implementation, the team's efforts can be seen everywhere. The picture carries the conception and cooperation of everyone. If you are tired and repeatedly modified, you will be full of a sense of accomplishment when you see the finished product.

這次拍攝活動令我獲益良多。從籌備到現場執行，處處可見團隊付出。畫面承載著眾人的構思與配合，縱使奔波勞累、反覆修改，見到成品時滿滿都是成就感。

LI Jiahao 李嘉豪

This activity made me realize the importance of teamwork, and during the filming process, I witnessed the diligence and professionalism of the police officers. Through this, I gained an understanding of the Hong Kong police system and accumulated professional practical experience, which was truly enriching.

本次活動令我認識到團隊協助的重要性，而拍攝過程中也親見警員盡責專業，藉此認識香港警務體系，累積專業實踐經驗，收穫滿滿。

Social Service 社會服務
April 29, 2026



Volunteer Award Ceremony
學生義工頒獎典禮

In recognition of the outstanding dedication and selfless contributions of students throughout the academic year, the CPA Programme held a Volunteer Recognition and Award Ceremony. The event not only expressed appreciation for the commitment and hard work of student volunteers but also encouraged more students to engage in community service and apply their academic knowledge to real-world social challenges. During the ceremony, Prof. HUANG Genghua, Programme Director of CPA, and Dr. Mohid IFTIKHAR, Associate Programme Director of CPA, delivered speeches highlighting the importance of civic engagement, volunteerism, and public service. They commended students for their invaluable contributions to various community initiatives and presented volunteer certificates in recognition of their achievements and dedication.

為表彰學生於整個學年展現的傑出奉獻精神及無私付出，CPA 舉辦了義工嘉許及頒獎典禮。活動旨在感謝學生義工一直以來的投入與努力，並鼓勵更多學生參與社區服務，將所學知識應用於現實社會議題之中。典禮期間，CPA 課程總監黃耿華教授及課程副總監蘇睦恒博士分別致辭，強調公民參與、義務服務及公共服務精神的重要性。他們高度肯定學生在各項社區服務及公益活動中的貢獻，並向學生頒發義工證書，以表揚他們的努力、投入及服務成果。

Students Sharing 學生分享

FU Yanyu 付燕語

Participating in this volunteer award ceremony made me have a new way to think about learning and growth. At the same time, it is also a summary and accumulation of a year's experience. Practical experience is a valuable learning process.

參與本次學生義工頒獎典禮，讓我對學習成長有新的思考，同時也是一年經歷的總結與積累，實踐經驗是寶貴的學習過程。

CHEN Nuo 陳諾

It is an honour to participate in the volunteer service of CPA and contribute my own strength. This experience has made me grow up, learn to cooperate and take responsibility, and also exercise my ability to deal with things, and I have gained a lot.

很榮幸可以參與CPA的義工服務，貢獻自己的力量。這段經歷讓我成長，學會了協作擔當，也鍛鍊了我的處事能力，收穫良多。

Field Trips 校外參訪
October 17, 2025



Goethe- Institut Hong Kong 香港歌德學院

Under the guidance of Dr. Mohid IFTIKHAR, students attended an informative session at the Goethe-Institut Hong Kong. The session introduced German language learning opportunities, certification examinations, cultural initiatives, and study pathways in Germany. Students also learned about English-taught degree programmes, part-time work opportunities, visa arrangements, and career support services, inspiring them to explore further educational and professional opportunities in Germany while gaining a deeper appreciation of German culture.



在蘇睦恒博士的指導下，學生參加了在香港歌德學院舉辦的講座。該場講座介紹了德語學習機會、官方認證考試、文化倡議及德國的學習路徑。學生們還了解了英語授課的學位課程、留學兼職工作機會、簽證安排及職涯支援服務，激勵他們探索在德國的進一步教育與職業機會，同時更深入了解德國文化。

Students Sharing 學生分享

HAN Zipeng 韓子芃

The speaker shared German daily life and cultural integration from a local perspective—practical and authentic; cross-cultural communication is not difficult.

講者以港人視角分享德國生活細節與文化融入，真實且實用，跨文化交流並不困難。

MAO Xinxuan 毛馨璇

Systematic introduction to German culture and education, engaging interactions, inspiring new perspectives on study planning.

系統介紹德國風情與教育優勢，互動環節生動，啟發留學規劃新思路。

Field Trips 校外參訪
November 13, 2025



Hong Kong Legislative Council ("LegCo") 香港立法會

As part of experiential learning, a field activity was led by Prof. HUANG Genghua to the Legislative Council Complex to connect classroom knowledge with real-world governance practices. The session highlighted the legislative framework of Hong Kong, the role of elected representatives, and the procedures through which public policies are translated into law. This first-hand exposure enriched CPA students' understanding of public administration, institutional design, and democratic accountability.



作為體驗式學習的一部分，黃耿華教授帶領學生到訪立法會綜合大樓，透過實地考察將課堂知識與現實中的管治實踐連繫起來。課程重點介紹了香港的立法架構、民選代表的角色，以及公共政策如何轉化為法律的程序。這些親身體驗豐富了CPA 學生對公共行政、制度設計及民主問責的理解。

Students Sharing 學生分享

MA Yueyue 馬躍躍

The rigorous "three readings" procedure reflects the legislature's high responsibility—this visit was a profound lesson in the rule of law.

法案「三讀」程序嚴謹，體現立法機關高度負責，此行是一堂深刻的法治課。

GUAN Mingye 管明曄

The solemn chamber, prominent emblems, and glass-walled space embody transparency; I truly felt the power of Hong Kong's rule of law.

議事廳莊重，國徽區徽醒目，玻璃空間彰顯透明，真切感受香港法治的力量。

Field Trips 校外參訪
January 29, 2026



Hutchison Port 和記港口

Led by Dr Mohid IFTIKHAR as part of CPA503 *Public Policy Lab* course, students visited Hutchison Port at the Kwai Tsing Container Terminals to explore the evolving role of the shipping and logistics sector in the global economy. Through presentations on smart port technologies, digital transformation, and sustainability initiatives, CPA students gained first-hand insights into how innovation and environmental stewardship are reshaping modern port operations. The visit strengthened their understanding of the policy, economic, and technological challenges facing the maritime industry in an increasingly interconnected world.



在蘇睦恒博士的帶領下，作為CPA503《公共政策實驗室》課程的一部分，學生們參觀了在葵涌貨櫃碼頭的和記港口，探索航運與物流產業在全球經濟中不斷演變的角色。透過智慧港口技術、數位轉型與永續發展計畫的簡報，CPA 學生們親身了解創新與環境管理如何重塑現代港口營運。此次參訪加深了學生們對海事產業在日益互聯世界中所面臨政策、經濟與技術挑戰的理解。

Students Sharing 學生分享

HE Yiting 何奕婷

After visiting Hutchison Port, I gained a clearer understanding of its carbon neutrality efforts. The visit showed me the important role of large enterprises in driving the green transformation of the port industry.

參觀和記港口後，我對其實現碳中和的努力有了更清晰的認知。此次參訪讓我了解大型企業在推動港口行業綠色轉型中所發揮的重要作用。

QIAN Bingye 錢冰燁

The Hutchison Port tailors its global deployment to local conditions, adopting distinct strategies across the Greater Bay Area, Southeast Asia, the Middle East and Africa, and Europe and the Americas. This demonstrates strong operational planning capabilities and the close integration of corporate development with regional economic growth.

和記港口全球佈局因地制宜，大灣區、東南亞、中東非洲、歐美各有策略。既展現了強大的營運規劃能力，也體現了企業發展與區域經濟的深度融合。

Field Trips 校外參訪
February 12, 2026



Cyberport 數碼港



Coordinated by Prof. HUANG Genghua and Dr. Mohid IFTIKHAR, students visited Cyberport to explore Hong Kong's rapidly evolving innovation and technology landscape. Through interactions with industry practitioners and tours of Cyberport's facilities, students gained insights into startup incubation, government support mechanisms, corporate partnerships, and Greater Bay Area integration. The visit also introduced emerging areas such as the low-altitude economy, artificial intelligence, and smart-city development, illustrating how technology, entrepreneurship, and public policy are shaping Hong Kong's future economic growth and innovation ecosystem.

在黃耿華教授與蘇睦恒博士統籌下，學生透過參訪數碼港，探索香港快速演變的創新與科技生態。透過與業界實務者的互動及數碼港實地導覽，學生深入了解創業孵化生態、政府支持機制、企業合作及大灣區整合。此次參訪亦介紹了低空經濟、人工智慧及智慧城市發展等新興領域，展示科技、創業與公共政策如何塑造香港未來的經濟成長與創新生態系統。

Students Sharing 學生分享

DING Siqi 丁思琪

Focusing on AI projects that can commercialise in 3-6 months—market-driven pragmatism suits Hong Kong better than pure R&D.

專注三到六個月可商業化的AI 項目，以市場需求為導向，這種務實打法比埋頭研發更適合香港。

YAO Haoyu 姚皓予

This event made me understand that a smart city doesn't have to build everything itself; learning to divide labour and leverage regional resources might be a more realistic form of wisdom.

這次活動讓我明白，智慧城市不一定要自己造一切，學會分工、借力區域資源，可能才是更現實的智慧。

Field Trips 校外參訪
March 12, 2026



Civil Aviation Department Headquarters (CAD)
民航處總部



Organised by Dr. Mohid IFTIKHAR, CPA students visited the Civil Aviation Department to understand how public policy, technological innovation, and strategic infrastructure planning contribute to the success of Hong Kong International Airport and Aviation industry. Through learning about airport operations, aviation safety management, and the Three-Runway System, students gained first-hand insights into the governance of one of the world's busiest aviation hubs. The visit also highlighted how the Airport City vision and Greater Bay Area integration are shaping the future of aviation, logistics, and economic development, providing students with a practical understanding of contemporary policy challenges and opportunities in the air transportation sector.

在蘇睦恒博士的安排下，CPA 學生到訪民航處，了解公共政策、科技創新及策略性基礎設施規劃如何共同推動香港國際機場及航空業的成功發展。透過學習機場營運管理、航空安全管理及三跑道系統，學生獲得了全球最繁忙航空樞紐之一治理的一手見解。此次參訪也突顯機場願景與大灣區整合如何塑造航空、物流及經濟發展的未來，為學生提供對當代航空運輸政策挑戰與機遇的實際理解。

Students Sharing 學生分享

ZHANG Shuya 張舒雅

Airport operations are a highly sophisticated system requiring hundreds of positions to coordinate perfectly—every link is essential for safety and punctuality.

機場運作是高度精密的系統工程，數百崗位協同配合，缺一不可，方能確保航班安全準時。

CHEN Shihua 陳詩華

From policy formulation to implementation, from spatial layout to 3RS strategic planning—I deeply appreciated the scientific and complex nature of public policy.

從政策制定到落實執行，從空間佈局到三跑道長遠規劃，深刻體會公共政策的科學性與複雜性。

Field Trips 校外參訪
March 16, 2026



SPCA Jockey Club Centennial Centre (Tsing Yi)
愛護動物協會賽馬會百周年中心（青衣中心）

SPCA Hong Kong welcomed Dr. Mohid IFTIKHAR and CPA students for an educational visit that provided valuable insights into animal welfare standards, shelter management, and public administration in Hong Kong. During the visit, participants learned about the SPCA's work in animal rescue, veterinary treatment, and adoption services, as well as its advocacy of a "prevention over rescue" approach through public education and sterilisation programmes. The discussions also highlighted legislative framework and issues about animal smuggling and abuse. The visit further included a tour of the adoption centre, veterinary clinic, and pet park, offering students a comprehensive understanding of the SPCA's rescue, rehabilitation, and rehoming operations. The experience demonstrated how public administration, community engagement, and animal welfare services work together to promote responsible pet ownership and improve animal welfare in Hong Kong.



香港愛護動物協會歡迎蘇睦恒博士及 CPA 學生蒞臨參訪，提供關於香港動物福利標準、收容所管理及公共行政的寶貴見解。參觀期間，學生們了解到香港愛護動物協會在動物救援、獸醫治療及領養服務方面的工作，以及透過公眾教育及絕育計畫倡導「預防勝於救援」的理念，討論亦強調了立法框架及動物走私與虐待相關議題。參觀還包括領養中心、獸醫診所及寵物公園的導覽，讓學生全面了解香港愛護動物協會的救援、復康及重新安置運作。這次體驗展示了公共行政、社區參與與動物福利服務如何協同推動負責任的寵物飼養，改善香港的動物福利。

Students Sharing 學生分享

LI Jiahao 李嘉豪

The director said "animals choose us"—adoption is a mutual choice; this highlights the importance of NGO welfare work.

負責人說「動物選擇了我們」，讓我體會到領養是雙向選擇，更顯NGO福利工作的重要。

CHEN Ruoxi 陳若曦

Animal welfare reflects social governance—balancing law, resources, and human nature; it's a complex, far-reaching public policy challenge.

動物福利體現了社會治理—在法律，資源和人性之間尋求平衡，這是一項複雜且深遠的公共政策挑戰。

Field Trips 校外參訪
March 19, 2026



Hong Kong Monetary Authority (HKMA)
香港金融管理局



As part of understanding Hong Kong's financial system and regulatory framework, Dr. Mohid IFTIKHAR led CPA students on an educational visit to the Hong Kong Monetary Authority (HKMA). The visit provided valuable insights into the HKMA's core responsibilities in maintaining monetary and banking stability, supervising financial institutions, and promoting financial innovation. Students gained a deeper appreciation of how financial policies shape economic development and public confidence in Hong Kong as a leading international financial centre.

為了解香港金融體系及監管架構，蘇睦恒博士帶領CPA學生參觀香港金融管理局（金管局）。此次參訪提供了金管局維持貨幣與銀行穩定、監管金融機構及促進金融創新等核心職責的寶貴見解。學生更深入了解金融政策如何塑造經濟發展及香港作為領先國際金融中心的公眾信心。

Students Sharing 學生分享

NI Qizhen 倪齊真

Seeing how HKMA balances innovation and stability—forward-looking regulation and international cooperation impressed me; it strengthened my aspiration for a regulatory policy career.

見證金管局如何在創新與穩定間取得平衡，前瞻性監管與國際合作令人印象深刻，堅定了我從事監管政策的志向。

ZHANG Shuya 張舒雅

Seeing financial policy-making and institutional resilience first-hand bridged theory and practice—I now feel more drawn to public financial institutions.

實地了解金融政策制定與機構韌性，讓我更清楚地看到理論與實踐之間的連結，也使我對公共金融機構產生了更濃厚的興趣。

Field Trips 校外參訪
April 1, 2026



Hong Kong Housing Society Exhibition Centre
香港房屋協會展覽中心



To help CPA students better understand Hong Kong's housing policy, housing market development, and sustainable urban planning, Prof. HUANG Genghua led a visit to the Hong Kong Housing Society (HKHS) Exhibition Centre in Yau Ma Tei. The visit provided students with valuable insights into the Housing Society's 70-year contribution to addressing Hong Kong's housing needs and improving community well-being through innovative housing solutions. Reopened in 2024, the HKHS Exhibition Centre showcases the organization's housing development journey through three key themes: community housing, homeownership exploration, and sustainable living. Students explored how housing policies have evolved to meet changing social and economic needs, while learning about modern construction approaches such as Building Information Modelling (BIM) and Modular Integrated Construction (MiC). Highlights of the visit included an immersive LED dome experience and the 2.3-metre "Future in Bloom" tree installation, symbolising HKHS's commitment to creating quality homes and sustainable communities.

為協助學生更深入了解香港的房屋政策、房屋市場發展及可持續城市規劃，黃耿華教授帶領學生參觀了位於油麻地的香港房屋協會展覽中心。此次參觀讓學生深入了解香港房屋協會70年來透過創新住房方案，解決香港住房需求及提升社區福祉的貢獻。此展覽中心於2024年重新開放，透過三大主題展示機構的住房發展歷程：社區住房、置業探索及可持續生活。學生們探討了住房政策如何因應不斷變化的社會與經濟需求而演變，同時學習了建築信息模擬（BIM）及組裝合成建築法（MiC）等現代建築方法。參觀亮點包括沉浸式LED球幕及2. 3米高的地標──「永續之樹」，象徵香港房屋協會致力打造優質住宅與可持續社區。

Students Sharing 學生分享

CAI Yilin 蔡伊霖

The exhibition showed me that housing is not just concrete and steel, but carries the collective memories and community sentiments of generations of Hong Kong people; HKHS's innovative role as a "Housing Laboratory" is truly admirable.

展覽讓我看到房屋不僅是鋼筋水泥，更承載着幾代香港人的集體記憶與社區情感，房協作為「房屋實驗室」的創新角色令人敬佩。

Field Trips 校外參訪
April 1, 2026



HKEX 香港交易所

To bridge financial history with modern investment practices, Prof. HUANG Genghua led CPA students on a visit to HKEX. The visit provided students with valuable insights into how Hong Kong's capital markets have evolved and how the exchange continues to drive global investment and financial innovation. Students explored the Museum of Finance to understand the historical development of Hong Kong's securities market and the factors that shaped its growth into a leading international financial centre. The visit also highlighted emerging trends such as green finance, virtual assets, and Cross-boundary Wealth Management Connect with the Mainland. A tour of the Market Communications Centre allowed students to observe real-time global market activity, demonstrating the interconnected nature of modern finance and investment. The experience deepened students' understanding of the role of financial markets, regulation, and innovation in supporting economic development and global competitiveness.



為了銜接金融歷史與現代投資實踐，黃耿華教授帶領學生參觀香港交易所。此次參訪為學生提供了寶貴的見解，了解香港資本市場的發展，以及交易所如何持續推動全球投資與金融創新。學生參觀金融博物館，了解香港證券市場的歷史發展及其成長為領先國際金融中心的因素。參觀亦突顯綠色金融、虛擬資產及跨境財富管理與內地連結等新興趨勢。參觀市場傳訊中心讓學生觀察全球市場實時動態，展現現代金融與投資的相互連結。此體驗深化了學生對金融市場、監管與創新在支持經濟發展與全球競爭力中角色的理解。

Students Sharing 學生分享

CAI Yilin 蔡伊霖

Stepping into HKEX's Market Communications Centre, I could almost feel the pulse of global capital flows, which gave me a profound sense of Hong Kong's vitality and resilience as an international financial centre.

走進香港交易所的市場傳訊中心，全球資本流動的脈搏彷彿觸手可及，讓我深刻感受到香港作為國際金融中心的活力與韌性。

NAYILA Jialin 娜毅拉賈林

From the historical exhibits in the Museum of Finance to innovative explorations in green finance and virtual assets, HKEX's commitment to both stability and change has given me great confidence in the future of financial markets.

從金融博物館的歷史展品到綠色金融與虛擬資產的創新探索，香港交易所既堅守穩健底色又擁抱變化的姿態，讓我對金融市場的未來充滿信心。

Field Trips 校外參訪
April 17, 2026



“Great Tides Surge Along the Pearl River” Exhibition
「大潮起珠江」展覽館

To deepen CPA students' understanding of development within the Greater Bay Area (GBA), Prof. HUANG Genghua led a visit to the "Great Tides Surge Along the Pearl River" Exhibition at the Shenzhen Contemporary Art Museum. The visit offered valuable insights into Guangdong's remarkable transformation over the past four decades and the policies that have driven economic growth, urban development, and regional integration. Spanning 1,305 metres and featuring 3,234 exhibits, the exhibition traces Guangdong's reform and opening-up journey from the early days of the Shekou Industrial Zone to the rise of modern cities and skyscrapers. Through photographs, historical artefacts, videos, and interactive displays, students gained a vivid understanding of how policy decisions shaped the region's development. Highlights included the Chung Ying Street boundary marker, the iconic "Time is Money, Efficiency is Life" slogan, and an immersive LED video wall that brought key moments of reform history to life. The visit enabled students to connect public policy with real-world development outcomes, providing a deeper appreciation of the GBA's economic success and the role of government in driving innovation, modernization, and regional cooperation.

為了深化CPA 學生對大灣區發展的理解，黃耿華教授帶領參觀深圳當代藝術館的「大潮起珠江」展覽館。此次參訪提供了關於廣東過去四十年顯著轉型的寶貴見解，以及推動經濟成長、城市發展和區域整合的政策。展覽展長1, 305公尺，展出3, 234件展品，追溯廣東從蛇口工業區早期到現代城市與摩天大樓興起的改革開放歷程。透過照片、歷史文物、影片及互動展示，學生深刻理解政策如何塑造該地區的發展。亮點包括中英街邊界標誌、標誌性的「時間就是金錢，效率就是生命」口號，以及一面沉浸式LED 屏幕牆，將改革歷史的關鍵時刻生動呈現。此次參訪讓學生將公共政策與實際發展成果連結，更深刻體會大灣區的經濟成功及政府在推動創新、現代化與區域合作中的角色。

Students Sharing 學生分享

CAI Yilin 蔡伊霖

From the Shekou blast to today's drone deliveries, the exhibition weaves together an epic story of reform through over 3,000 exhibits, allowing me to truly feel the power of "time is money, efficiency is life".

從蛇口的開山炮到今天的無人機送外賣，展覽用三千多件展項串聯起一部生動的改革史詩，讓我真切感受到「時間就是金錢，效率就是生命」的力量。

NAYILA Jialin 娜毅拉賈林

The "pioneering bull" sculpture and the Shekou slogan showed me the spirit of hard work of generations of builders; Guangdong's transformation from a remote border province to the country's largest economy is the most powerful testament to reform and opening-up.

拓荒牛雕塑和蛇口標語讓我看到一代代建設者埋頭苦幹的精神，廣東從邊陲省份到經濟第一大省的巨變，是改革開放最有力的見證。

Internships / Service Learning 實習/服務學習

Consulate General of Uruguay in Hong Kong
烏拉圭駐香港總領事館



CAI Yilin 蔡伊霖

During my internship at the Consulate General of Uruguay in Hong Kong, I actively involved in a wide range of diplomatic and administrative activities that provided valuable insight into the operations of a foreign mission. My responsibilities included assisting with the organization of a book donation ceremony to the Hong Kong Central Library, compiling invitation lists for members of the Ibero-American Consular Corps, and preparing an analytical report on bilateral trade relations between Uruguay and Hong Kong/Macau. Through these assignments, I gained a deeper understanding of the role of diplomatic institutions in promoting international cooperation, cultural exchange, and economic engagement. The internship also strengthened my cross-cultural communication, research, and data analysis skills, as I worked with diverse stakeholders and contributed to projects requiring both accuracy and professionalism. The experience exposed me to multiple dimensions of diplomatic work, including trade promotion, public diplomacy, cultural affairs, and consular services.

在烏拉圭駐香港總領事館實習期間，我參與了多項外交及行政工作，從中深入了解外國駐港領事館的日常運作。實習期間，我協助籌辦向香港中央圖書館捐贈書籍的儀式、整理伊比利美洲領事團成員的邀請名單，以及撰寫有關烏拉圭與香港／澳門雙邊貿易關係的分析報告。透過這些工作，我對外交機構在促進國際合作、文化交流及經貿往來方面所扮演的角色有了更深入的認識。同時，在與不同持份者合作及參與需要高度準確性和專業性的項目過程中，我進一步提升了跨文化溝通、研究及數據分析能力。這段實習經歷讓我接觸到外交工作的不同範疇，包括貿易推廣、公共外交、文化事務及領事服務，並加深了我對外交工作的理解。

Tuen Mun District Council 屯門區議會

ZHANG Yiwen 張譯文



This internship provided a highly enriching and insightful opportunity to gain firsthand exposure to community development and public service in Hong Kong. Through accompanying community teams on field visits to various neighbourhoods. I developed a comprehensive understanding of local infrastructure, residents' daily needs, and the challenges faced by different social groups. Detailed briefings and on-site observations enabled me to examine a range of public policies and services, particularly in the areas of housing, community welfare, and elderly care. The experience offered valuable insights into the realities of frontline public service work and the complexities involved in addressing diverse community needs. By interacting with practitioners and observing service delivery in action, I gained a deeper appreciation of the dedication, adaptability, and problem-solving skills required to support local communities effectively.

這次實習為我提供了一個豐富而具啟發性的機會，讓我親身了解香港的社區發展及公共服務。透過跟隨社區團隊走訪不同區域，我對本地基礎設施、居民的日常需要，以及不同社會群體所面對的挑戰有了更全面的認識。透過詳細的講解及實地觀察，我得以深入了解多項公共政策與服務，尤其是房屋、社區福利及長者服務等範疇。這段經歷讓我對前線公共服務工作的實際情況，以及回應多元社區需求所涉及的複雜性有了更深刻的理解。透過與前線工作人員交流，並觀察服務如何在實際環境中推行，我進一步體會到有效支援社區所需的專業精神、應變能力及解決問題的能力。

Internships / Service Learning 實習/服務學習

Cheer Lutheran Centre
路德會青欣中心

LI Xinrui 李芯蕊

During my internship at the Cheer Lutheran Centre, I gained valuable firsthand experience of the operational planning and service delivery processes of non-governmental organisations (NGOs) in Hong Kong. I actively contributed to a range of practical tasks, including event planning, programme coordination, and video production, which provided me with a deeper understanding of how community services are designed, organised, and implemented. A particularly meaningful aspect of the internship was the opportunity to engage directly with service users on a daily basis. Through these interactions, I witnessed the patience, empathy, and professionalism demonstrated by social workers in supporting individuals facing various life challenges. Observing their dedication allowed me to better appreciate the human-centred nature of social services and the crucial role that NGOs play in promoting community well-being.

在路德會青欣中心實習期間，我有機會深入了解香港非政府組織的運作模式，以及各項社區服務的策劃與推行。實習期間，我參與了活動策劃、項目統籌及影片製作等工作，親身體驗社區服務由構思到落實的過程。這次實習最難忘的部分，是能夠與服務使用者有較多直接接觸和交流。透過日常互動，我看見社工在協助不同背景人士面對生活挑戰時所展現的耐心、同理心及專業態度。這段經歷讓我更深刻體會到社會服務以人為本的核心價值，也讓我了解到非政府組織在支援個人需要、服務社區及促進社會福祉方面所擔當的重要角色。

LI Jiahao 李嘉豪

My one-month internship at the Cheer Lutheran Centre was both rewarding and transformative, providing valuable hands-on experience in community service and social welfare. During the placement, I assisted social workers in supporting the social reintegration through peer education programmes, family engagement activities, and community-building initiatives. As part of the centre's rehabilitation and support services, I participated in a wide range of activities alongside service users and social workers, including dragon-boat training, flower-arranging workshops, ice-skating sessions, dragon-dance activities, and couple-focused programmes. These experiences allowed me to interact closely with service users, gain a deeper understanding of their rehabilitation journeys, and witness the positive impact of community-based support and social inclusion. Working together with another intern, I also co-organized a birthday celebration for service users and contributed to the preparation of a funding proposal, which enhanced my project management, teamwork, and communication skills. Through these responsibilities, I gained practical insights into the operational and administrative aspects of NGO service delivery.

在路德會青欣中心為期一個月的實習中，我有機會深入接觸社區服務和社會福利工作。實習期間，我協助社工推行朋輩教育、家庭活動及社區參與計劃，支援服務使用者重新融入社會。我亦參與了中心多項復康及支援活動，包括龍舟訓練、插花工作坊、溜冰活動、舞龍活動及伴侶主題活動等。透過與服務使用者相處和交流，我對他們的復康歷程有了更真切的了解，也感受到社區支援和社會共融的正面影響。除了前線服務工作外，我亦與另一位實習生共同籌辦服務使用者生日會，並參與資助申請書的準備工作。這些經驗讓我提升了項目統籌、團隊合作和溝通能力。透過這次實習，我對非政府組織的服務模式及社區工作的實務運作有了更具體的認識，亦從中獲益良多。



Internships / Service Learning 實習/服務學習

Centre for Asian Philanthropy and Society (CAPS）
亞洲公益事業研究中心

MA Yueyue 馬躍躍

During my internship at CAPS, I gained deep insight into the cutting edge of integrating policy research with new media. I applied my academic training in policy analysis to the field of charitable communications, using data visualization, video scripting, and graphic design to make complex information more accessible to the public. My responsibilities evolved from organizing background materials to independently drafting interview outlines and co-authoring policy reports. This intensive period of catch-up growth validated the tangible value of cross sector collaboration. I am especially grateful to Dr. Mohid for this opportunity, which allowed me to fundamentally reshape my understanding of public policy in practice.

在 CAPS 實習期間，我深切感知政策研究與新媒體融合的前沿趨勢。我將所學的政策分析框架應用於慈善傳播，透過數據可視化、視頻腳本撰寫及平面設計，有效降低公眾理解門檻。從梳理資料到獨立完成腳本提綱，再到協作撰寫政策報告，「補課式」的成長讓我驗證了跨界融合的價值。特別感謝 Mohid 博士給予的寶貴機會，讓我在實踐中重塑對公共政策的認知。

WANG Ziyu 王子雨

Supported by Dr. Mohid, I joined CAPS as a Research Assistant Intern—a challenging yet invaluable opportunity. I supported Dr. Chi Chi HUANG on key projects, applying academic methods to conduct DGI surveys and data analysis. Grateful for my mentor’s precise feedback, I refined my skills while contributing to core research. CAPS’s collaborative ethos and strong endorsement boosted my career, proving that "Effort brings success". A truly transformative experience.

承蒙Mohid博士推薦，我有幸以助理研究員身份加入CAPS。期間協助Chi Chi博士撰寫調研報告，運用所學方法獨立執行DGI 問卷與數據分析，參與多項核心政策研究。感謝導師細緻反饋，助我快速適應職場。CAPS 不僅賦予我寶貴的行業背書，其積極氛圍更讓我深信「為者常成，行者常至」，受益匪淺。



Internships / Service Learning 實習/服務學習

Phoenix Television 鳳凰衛視

MA Yueyue 馬躍躍



Reflecting on this past year immersed in CPA, I feel truly fortunate to have been offered an internship at Phoenix Television's Main Editorial Department. This opportunity didn't come easily, it was the result of the consistent effort and dedication I put in throughout the programme, and I'm genuinely grateful for it. During the internship, I was responsible for news gathering, writing, editing, and program planning for both international news and Greater Bay Area coverage. The policy analysis training I received proved especially valuable; it enabled me to quickly untangle complex diplomatic dynamics and craft sharp, precise headlines and narratives. Without the strong foundation CPA provided, I doubt I would have developed the news sensitivity I have today. What's more, the frequent seminars honed my critical thinking skills, allowing me to ask thoughtful, well targeted questions when engaging with scholars and experts. The volunteer experiences and internships I accumulated during the program also gave me a significant advantage in getting through the rigorous, multi-round interview process. This internship has clearly demonstrated the unique value of the Comparative Public Administration curriculum in turning theory into practice. I'm deeply thankful to CPA for all the nourishment it has given me, and to the professors for their unwavering support and guidance.

承蒙在嶺南大學比較公共管理碩士課程這一年的浸潤，我有幸獲得鳳凰衛視主編部的實習機會。這份得來不易的機遇，凝聚了就讀期間的點滴耕耘與堅持，讓我既感榮幸，更心懷感激。實習期間，我負責國際與大灣區板塊的新聞採寫編排以及節目策劃。課程中的政策理論分析訓練，讓我得以快速梳理錯綜複雜的外交脈絡，並提煉出犀利精準的標題與敘事；若非CPA 奠定的根基，如今的新聞敏銳度恐難以養成。此外，專業密集的研討會鍛鍊了我的思辨能力，使我在與學者專家交流時，能提出切中要害的好問題。而課程期間累積的志願服務與實習經歷，更成為我通過多輪嚴格面試的重要助力。這段實習經歷，印證了比較公共管理課程將理論轉化為實踐的獨特價值。衷心感謝CPA 給予的一切養分，以及各位老師不遺餘力的支持與引導。

TANG Shihua 唐詩華

During my internship as a new media editor at Phoenix TV, I was responsible for news content editing, short clip production and daily social media updates. The experience cultivated my news sensitivity and content creation skills.

在鳳凰衛視擔任新媒體編輯實習生期間，我主要負責新聞編輯、短視頻製作以及社交媒體平台的日常運營。這段經歷提升了我的新聞觸覺，並加強了我的內容策劃與創作能力。

Internships / Service Learning 實習/服務學習

China Chengtong Hong Kong Limited 中國誠通香港有限公司

CHEN Ruoxi 陳若曦

I did my internship at China Chengtong Hong Kong Limited. My daily work involved screening resumes, assisting in interview arrangements, sorting out confidential documents and writing regular work summaries. I finished all daily tasks earnestly and kept strictly to the company's confidentiality rules. During the internship, I learned practical office skills and improved my organisational and communication abilities. My major in Comparative Public Administration benefited me a lot. It helped me quickly understand corporate management modes and operational rules, and let me arrange work more logically. I successfully combined my academic knowledge with real workplace practice, which enriched my social experience and prepared me better for future work.

我曾在中國誠通香港有限公司實習。我的日常工作包括篩選履歷、協助安排面試、整理機密文件以及撰寫定期工作報告。我認真完成各項日常工作任務，並嚴格遵守公司的保密規定。在實習期間，我學習了實用的辦公技能，並提升了自己的組織及溝通能力。我所修讀的比較公共管理學專業令我獲益良多。它幫助我迅速理解企業管理模式及運作規則，並使我能夠更有條理地安排工作。我成功將所學的學術知識與實際職場經驗相結合，豐富了我的社會實踐經驗，也為未來的工作做好了更充分的準備。

UBTECH Robotics Corp. Ltd 優必選科技股份有限公司

LI Jiahao 李嘉豪

At UBTECH, I worked as a Funds Specialist, with daily responsibilities covering bank credit lending, audit and cashiering. My postgraduate studies in Lingnan University and internship experience at a non-governmental organisation (NGO) have laid a solid foundation for this role. These experiences equipped me to coordinate cross-regional financial operations, communicate smoothly with diverse stakeholders, and efficiently manage fund data across multiple projects. They also cultivated my meticulous risk awareness and execution capability for handling multiple concurrent tasks.

在優必選公司中，我負責資金專員一職，日常工作主要為銀行授信流貸、審計、出納。在嶺南大學的研究生學習經歷以及在非政府組織的實習經驗，為勝任此職位奠定了堅實的基礎。這些經歷讓我能夠協調跨區域的財務工作、與不同持份者順暢溝通，並高效管理涉及多個項目的基金數據，也培養出我細緻嚴謹的風險意識與多任務並行處理的執行能力。

HK SKYLORE

CHEN Tangyu 陳唐宇

I'm currently handling DTC operations and data-analytics work. The CPA programme has been such a huge help for my day-to-day job. Lots of the knowledge I picked up really comes in handy for my real-world work.

我目前主要負責DTC的營運及數據分析工作。CPA 課程對我的日常工作非常有幫助，課程中學到的許多知識都能直接應用到實際工作中，讓我受益良多。

CPA Career Development Scheme CPA職涯發展計劃

March 13, 2026



Applying for PhD Best Practices
申請博士學位最佳實踐

This seminar provided comprehensive and practical guidance for students preparing for PhD applications. Dr. CAI Jingwen, post-doctoral fellow in the Business School at the Polytechnic University of Hong Kong, emphasized that doctoral admission is fundamentally a two-way selection and matching process, in which applicants must not only demonstrate academic excellence but also establish a strong alignment between their research interests and the expertise of prospective supervisors. She highlighted the importance of developing a compelling research narrative and presenting a clear academic trajectory. Complementing this perspective, Mr. DOU Huayu, Doctoral Candidate in Government and Public Administration at the Chinese University of Hong Kong, shared firsthand experiences and practical insights from his own doctoral application journey. His session covered key aspects of the application process, including programme selection, strategic application planning, personal statement and research proposal development, interview preparation, and document refinement.

本次講座為有意申請博士課程的學生提供了全面而實用的指導。香港理工大學商學院博士後研究員——蔡博士指出，博士課程申請本質上是一個雙向選擇和匹配的過程。申請人除了需要具備良好的學術表現外，更重要的是其研究興趣需與導師的研究專長相契合。她強調，建立具說服力的研究故事，以及清晰展示個人的學術發展方向，對申請過程十分重要。另一方面，香港中文大學政治與行政學系博士生——竇先生結合自身申請博士課程的經歷，分享了寶貴的實戰經驗和心得。他介紹了申請過程中的多個重要環節，包括課程選擇、申請策略規劃、個人陳述及研究計劃書撰寫、面試準備，以及申請文件的修改和完善。

Students Sharing 學生分享

MA Yueyue 馬躍躍

Dr. CAI's view of PhD admission as a two-way selection greatly inspired me. I will focus on academic matching and polish my research narrative, and conduct early, targeted planning for my future application.

蔡博士將博士招生視為雙向遴選的觀點讓我深受啟發。我今後會注重學術契合度，打磨研究論述，並針對未來的申請提早展開規劃。

LI Jiahao 李嘉豪

This seminar delivered highly practical PhD application advice which I learned programme selection, document preparation and stress management, gained clear career planning ideas and boosted my confidence for future applications.

本次研討會提供了極為實用的博士申請建議，我從中學習了課程挑選、文件準備與壓力調控，釐清了清晰的職涯規劃方向，也提升了日後申請的自信心。

CPA Career Development Scheme CPA職涯發展計劃

April 29, 2026



Alumni and Professional Sharing
校友及業界專業分享

Prof. HUANG Genghua organised this alumni and professional sharing session, aimed to foster meaningful engagement between current students and distinguished alumni, providing a platform for the exchange of experiences, career insights, and professional advice. Through candid discussions, the speakers shared their career journeys, challenges, and achievements, offering practical guidance on navigating career transitions and adapting to an evolving job market. Drawing from their own experiences, the speakers emphasized that securing a meaningful career opportunity often requires persistence, resilience, and continuous self-improvement. One particularly memorable lesson highlighted during the session was that success in the job search process is not solely determined by outcomes, but by the effort, determination, and consistency invested along the way. Reflecting on the widely shared notion of "submitting 1,000 resumes", the speakers encouraged students to remain proactive, embrace setbacks as learning opportunities, and maintain confidence throughout their career journeys.

黃耿華教授籌辦了這場校友及專業人士分享會，旨在促進在校學生與傑出校友之間的交流，為參加者提供一個分享經驗、職業見解及專業建議的平台。透過真誠的交流與討論，講者分享了他們的職業發展歷程、所面對的挑戰及取得的成就，並就如何應對職業轉型及適應不斷變化的就業市場提供實用建議。講者結合自身經驗指出，獲得一份具意義的工作機會，往往需要堅持、韌性及持續自我提升。其中一項令人深刻的分享是，求職過程中的成功不應只以最終結果來衡量，更重要的是過程中所付出的努力、決心與堅持。講者以自己「投遞一千份履歷」的經歷為例，鼓勵學生保持積極主動，把挫折視為學習和成長的機會，並在職涯發展的道路上始終保持信心。

Students Sharing 學生分享

LIANG Yili 梁益溧

Through this sharing session, I've realized how to start preparing for future career applications right now. I also asked the guest for advice on balancing personal interests with the need to earn a living—suggesting one should first choose what they love, but if options are limited, then go with what suits them.

透過這場分享會，我清楚該從此刻開始為日後的職涯申請做好準備。我也向嘉賓請教，該如何在興趣與生計之間權衡抉擇。嘉賓建議可先選擇自己喜愛的方向，若相關選擇有限，再挑適合自身發展的道路。

Social Gatherings 師生交流活動
January 16, 2026



Hiking & Exploring in Peng Chau
探索坪洲之旅

CPA students organised a team-building excursion to Peng Chau, providing an opportunity for participants to take a break from academic responsibilities and explore the island's unique natural landscapes, coastal scenery, and rich cultural heritage together. Through a range of outdoor and collaborative activities, students strengthened their bonds while enjoying a refreshing and supportive environment beyond the classroom. The excursion served as a valuable platform for informal interaction among students and faculty members, fostering stronger relationships, mutual understanding, and a greater sense of community within the CPA programme.

CPA 學生組織了一次前往坪洲的團建遠足活動，讓參與者有機會暫時放下學業，共同探索島上獨特的自然風光、海岸景緻及豐富的文化底蘊。透過一系列戶外與協作活動，學生們不僅增進了彼此間的友誼，更在課堂之外享受了輕鬆愉悅的時光。這項活動為師生間的非正式交流建構了寶貴平台，有助於加深彼此關係與相互理解，並增強了CPA 課程的社群凝聚力。

Students Sharing 學生分享

MAO Xinxuan 毛馨璇

I found that the academic community not only exists in the seminar room. This journey made me realize that high-quality education is never limited to the classroom.

坪洲之旅讓我發覺學術共同體不僅存在於研討室之中。這趟旅程令我體悟，優質的教育從不局限於課堂之內。

WANG Ziyu 王子雨

The trip to Ping Chau was a group trip that impressed me deeply. We climbed mountains, saw the sea, ate delicious food, and talked about the future.

坪洲的旅程是我印象比較深刻的一次團隊旅行，我們爬了山，看了海，吃了美食，聊了未來。

Social Gatherings 師生交流活動
February 4, 2026



Discovering Hong Kong's Nature: The MacLehose
探索香港大自然：麥理浩徑

CPA students organised a hiking and team-building activity along the MacLehose Trail, providing participants with an opportunity to explore Hong Kong's natural landscapes while strengthening bonds within the programme community. The mountain route tested endurance, patience, and determination, while encouraging students to support one another and work together to overcome obstacles along the way. Joined by Prof. HUANG Genghua and Dr. Mohid IFTIKHAR, the outing created a valuable platform for informal interaction between students and faculty members beyond the classroom setting. The experience fostered stronger peer connections, enhanced mutual understanding, and reinforced a sense of belonging within the CPA community.

CPA 學生組織了麥理浩徑遠足及團建活動，讓參加者在欣賞香港自然景觀的同時，加強課程社群成員之間的聯繫。沿途的山徑考驗參加者的耐力、耐心及毅力，更鼓勵學生互相支持、攜手克服旅程中的各種挑戰。黃耿華教授及蘇睦恒博士亦參與其中。是次活動為學生與教職員提供了課堂以外的寶貴交流機會，促進彼此之間的互動與了解。這次經歷有助加強學生之間的聯繫，深化相互理解，並進一步提升學生對CPA 社群的歸屬感。

Students Sharing 學生分享

CHEN Nuo 陳諾

Hiking along the MacLehose Trail, observe the geographical environment and ecological layout of Hong Kong's countryside, and compare and confirm the theoretical knowledge of resource planning in the daily public management course with the field scene. Along the way, students encouraged each other, which was very meaningful.

沿麥理浩徑徒步，觀察香港郊野的地理環境與生態佈局，將平日公共管理課程中資源規劃的理論知識與實地場景對照印證。沿途過程中，同學們互相鼓勵，十分有意義。

NI Qizhen 倪齊真

That day, I walked the MacLehose Trail. I was exhausted when I walked back. Fortunately, there were students and teachers around me cheering each other up. When you can't walk, someone will share water and snacks. During the break, everyone gathered to talk and laugh, which is a very precious memory.

那天走麥理浩徑，走到後面體力不支，但好在身邊有同學和老師互相加油鼓勁。走不動了就有人分享水和零食，休息時大家圍在一起有說有笑，是非常珍貴的回憶。

Social Gatherings 師生交流活動
April 30, 2026

GS Graduation Dinner
研究生學院畢業晚宴



On 30 April, the School of Graduate Studies of Lingnan University hosted its annual Graduation Dinner at the Nina Hotel, Tsuen Wan West, bringing together faculty members, graduates, and students in a warm celebration of academic achievement and community spirit. Centered on the theme of "Cultivating Talents and Serving Society", the event provided an opportunity to reflect on the graduates' accomplishments and their journey at Lingnan University. During the evening, university leadership shared reflections on the graduates' academic experiences, highlighting their perseverance, growth, and contributions to the university community. Graduates were encouraged to embrace future challenges with confidence, uphold the values of Lingnan education, and continue making meaningful contributions to society. The celebration featured a variety of entertainment programmes and lucky draw activities, creating a lively and joyful atmosphere while easing the emotions of farewell. Students from different programmes gathered for group photographs, capturing cherished memories and commemorating the friendships and experiences formed during their time at Lingnan.



嶺南大學研究生院於4月30日在荃灣西如心酒店舉辦年度畢業晚宴，師生及畢業生齊聚一堂，共同慶祝學術成就並弘揚嶺南大家庭的凝聚力。晚宴以「作育英才，服務社會」為主題，旨在回顧畢業生的成就及其在嶺南大學的求學旅程。席間，大學管理層向畢業生送上祝賀，讚揚他們在求學期間展現的堅毅精神，以及對大學社群的積極參與和貢獻，並勉勵他們繼續秉持嶺南教育的價值理念，以自信和熱誠迎接未來挑戰，為社會作出貢獻。晚宴設有表演節目及抽獎環節，現場氣氛輕鬆愉快，沖淡離別傷感。來自不同課程的學生紛紛合影留念，定格珍貴時刻，以此紀念在嶺南大學結下的深厚友誼與難忘經歷。

Students Sharing 學生分享

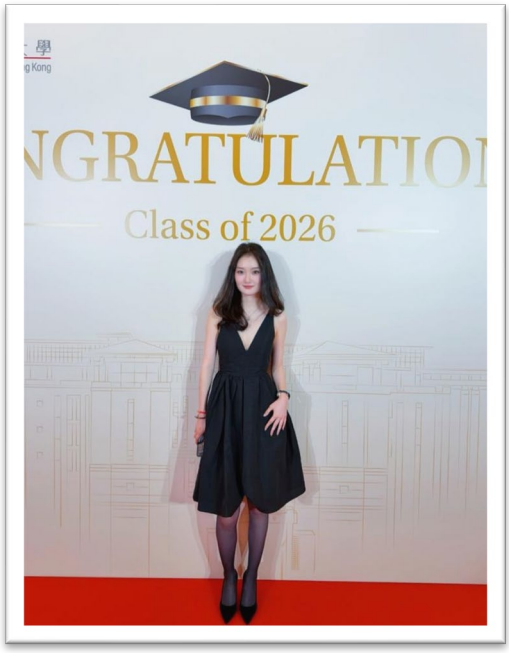
Our Journey in Words and Memories



NI Qizhen 倪齊真

That night, everyone dressed up to go to the graduation dinner, toasted and took a group photo. Thinking that this kind of gathering is difficult to get back, my heart is full of emotion, and I am even more fortunate to spend this good time with CPA.

那晚眾人盛裝赴會，舉杯歡敘、滿載合照。想到此類相聚難再復得，心中滿是感慨，更慶幸能與CPA 各位共度這段美好時光。



CHEN Nuo 陳諾

Thanks to the School of Graduate Studies for preparing a grand dinner, everyone enjoyed it. Prof. HUANG prepared the exclusive hand flowers for CPA, and Dr. Mohid also sent blessings one by one, wishing the college and all the students all the best.

感謝研究生院籌辦隆重晚宴，眾人盡情留念。黃教授備妥CPA專屬手花，Mohid博士亦逐一送上祝福，祝學院與全體同學順利。



Social Gatherings 師生交流活動
May 4, 2026



Gathering in Shenzhen
深圳歡聚時刻

With the academic year wrapping up, CPA students gathered in Shenzhen for a memorable end-of-year reunion, providing an opportunity to reflect on their experiences and celebrate the friendships built throughout the programme. Through informal conversations and shared activities, students exchanged thoughts with Prof. HUANG Genghua and Dr. Mohid IFTIKHAR on their academic journey, discussed memorable field trips and learning experiences, and expressed their aspirations for the future. Free from the pressures of coursework and assessment, participants engaged with one another in a relaxed and supportive environment, strengthening bonds that had developed over the course of their studies.



隨著學年接近尾聲，CPA 學生齊聚深圳舉行年終聚會，一同回顧過去一年的學習點滴，並慶祝在課程中建立的珍貴友誼。聚會期間，學生與黃耿華教授及蘇睦恒博士暢談學習點滴，回顧令人難忘的實地考察及學習經歷，並暢談對未來發展的期望與展望。暫別課業與評核的壓力，大家在輕鬆融洽的氛圍中互動交流，加深彼此了解，也讓一路走來建立的友誼更加深厚。

Students Sharing 學生分享

HAN Zipeng 韓子芃

This dinner is full of joy and warmth, reflecting the importance that CPA attaches to graduates. Acquiring knowledge and thinking in school, graduation is a new starting point, and I will embark on a new journey with compassion and responsibility in the future.

這場聚餐充滿著歡聲笑語和溫馨，體現CPA對畢業生的重視。在校習得知識與思維，畢業是新起點，未來將以共情與擔當踏出新征程。

MAO Xinxuan 毛馨璇

The graduation dinner is a farewell and a coronation. This year in Lingnan University has given us not only professional knowledge, but also a group of people who can illuminate each other. May we go to the mountains and seas with this collective warmth, and when we meet again, we will still be like the first time we meet.

畢業聚餐是告別，也是加冕。在嶺南大學的這一年，給予我們的不只是專業知識，更是一群可以照亮彼此的人。願我們帶著這份集體的溫度，各自奔赴山海，再相逢時仍如初見。

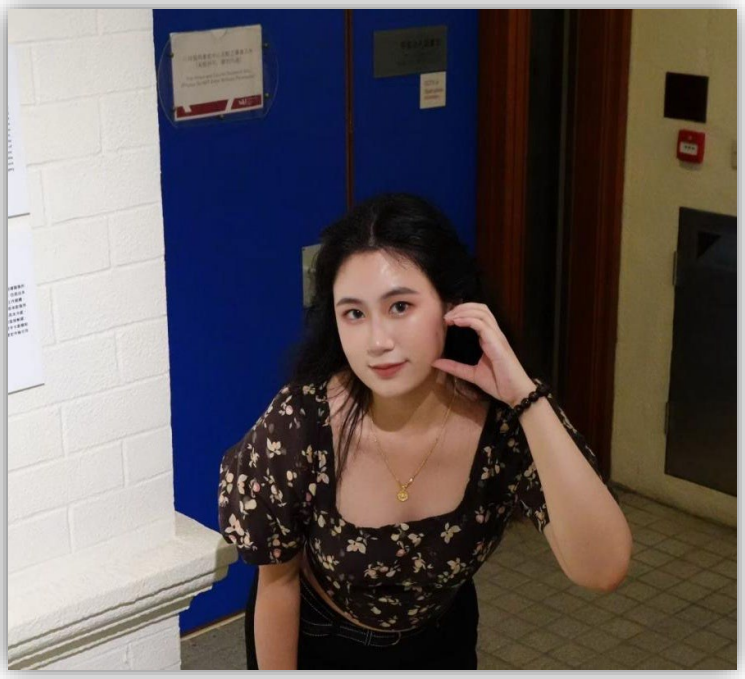
2025/2026 Distinction Student Sharing 優異學生分享

ZHANG Shuya 張舒雅

During the study, the course of system comparison and public policy consolidated my theoretical foundation. The rich academic lectures and off-campus field trips have broken the limitations of books and greatly broadened my research horizons. I also sincerely thank all professors for their rigorous and meticulous academic guidance, patiently answering homework questions, and always caring for the academic growth of students. Graduation is not the end, but a new starting point. The road ahead is bright and the future is promising. I wish we can meet at the peak!

學習期間，制度比較與公共政策課程夯實了我的理論基礎。豐富的學術講座與校外實地考察活動打破書本局限，極大拓寬了我的研究視野。我也由衷地感謝各位教授嚴謹細緻的學術指導，耐心解答作業疑問，時刻關懷同學們的學業成長。畢業不是終點，而是新的起點。前路浩蕩，未來可期。祝我們頂峰相見！





ZHU Xiangyuan 朱薌苑

The systematic professional curriculum of the CPA programme has refined my mindset and sense of responsibility for public service, enabling me to deeply grasp the value and significance of public governance. Rigorous academic training has consolidated my professional foundation and strengthened my resolve to pursue a career in public service. As an outstanding graduate, I will carry forward what I have learned and forge ahead toward broader horizons.

CPA 專業系統的專業課程，錘鍊了我的公共服務思維與責任擔當，讓我深刻理解公共治理的價值與意義。嚴謹的學術薰陶夯實了我的專業基礎，也讓我堅定了深耕公共服務領域的初心。作為優秀畢業生，我將懷揣所學，奔赴更遠的前路。

2025/2026 Distinction Student Sharing 優異學生分享



MA yueyue 馬躍躍

As seasons turn and efforts bear fruit, this academic honor serves both as an encouragement and a spur. Looking back, I realize true growth stems from applying policy frameworks to real-world practice. Whether dissecting the multiple streams of public policy or formulating recommendations for Hong Kong, I have honed a keener, more pragmatic sense of problem solving. The journey was demanding, yet it taught me to manage time under pressure, to stay courageous amidst uncertainty, and to seek support proactively. I am deeply grateful to my mentors and peers, who helped me discover myself and embrace diverse perspectives.

In moments of doubt, I reminded myself: A string without a bow can still sound when the wind blows; a boat without a sail can still voyage when the tide rises. Thank you, CPA. Thank you, my professors. You have all helped me become a better version of myself. Impossible is "I am possible".

春去秋來，春華秋實。榮獲佳績，既是鼓舞，也是鞭策。回首學習歷程，我深刻體會到，真正的成長來自將政策分析框架應用於實踐。無論是梳理政策多源流或提出香港政策建議，都讓我培養出更敏銳且落地的問題意識與分析能力。這段旅程不易，但我學會在壓力中管理時間、在迷霧時保持勇氣，並主動尋求支持。最感恩良師益友，助我認知自我，洞見多元。而我也在徬徨時不斷自勉：無弓之弦亦可鳴響，待風起之時；無帆之舟仍可航行，趁潮湧之際。感謝CPA，感謝恩師，也謝謝你們讓我成為更好的自己。

NAYILA Jialin 娜毅拉賈林

Life is fleeting, spanning but a few short years, thus we ought not to squander our radiant youth. Rare are the moments in life when I may follow my heart, and all I seek is to live without regret. To receive such recognition is a testament to all my efforts. During my year of study on the CPA, Professor HUANG's classes taught me that policy processes ought to be imbued with humanity. Through repeated classroom simulations, I came to realise that policy-making entails countless layers of deliberation. My supervisor Dr. Mohid patiently guided me as I researched policies across different nations. I learned that scholarships are not about rigid adherence to conventions, but about frameworks that can be reimagined and rebuilt. Beyond professional knowledge, he also offered thoughtful counsel on personal conduct, continuously providing encouragement and support. No number of words can fully express my gratitude. The world stretches wide; may our paths cross again in the next chapter of life.



人生幾何？不過數年，當以不負昭華；人生能有幾次隨心所欲的機會，只求無憾無悔，得到如此嘉獎也是對我付出的肯定。在嶺南大學CPA 學習的一年時間中，黃教授的課程讓我知道政策過程是要有溫度的，課堂上一次次模擬，我逐漸意識到政策暗藏著無數思慮。Mohid導師在我研究不同國家政策時耐心指導，我明白學習不是循規蹈矩，而是可以推翻重來的框架。不只是專業知識，在為人處事上也會細心提醒，不斷給予鼓勵與支持，千言萬語只能道出感激。山河遠闊，願下一程見！

2024/2025 Alumni Sharing 校友分享



CHEN Danmei 陳丹妹

After graduating from Lingnan University's Comparative Public Administration (CPA) programme, I joined Hong Kong Shue Yan University as a full-time Admissions Assistant. This milestone is rooted in my CPA studies. Blending my Education background with CPA administrative principles clarified my career path. I am profoundly grateful to Dr. IFTIKHAR Mohid for the invaluable internship providing firsthand insights into the administrative operations of Hong Kong's higher education institutions, effectively preparing me for my current role. Meanwhile, Prof. HUANG Genghua's courses systematically deepened my understanding of Mainland and Hong Kong educational systems. The CPA programme enriched my expertise and cemented my resolve to build a career in higher education sector.

畢業於嶺南大學比較公共管理（CPA）課程後，我任職香港樹仁大學全職招生助理。這份職業發展的里程碑，奠基於我就讀CPA期間的學習積累。我結合自身教育背景與CPA所學行政理論，確立了自身職涯方向。十分感謝IFTIKHAR Mohid博士提供珍貴實習機會，讓我親身認識香港高等院校的行政運作模式，為現今崗位做好充分準備。與此同時，黃耿華教授的課程，系統化加深我對內地與香港教育體制的認識。CPA課程充實我的專業知識，亦堅定我投身高等教育界發展的決心。

CHEN Qiuyue 陳秋月



My time at Lingnan University has been deeply enriching and fulfilling. The CPA programme expanded my horizons far beyond the traditional university education I experienced in mainland China, offering a diverse curriculum that covered public policy, political history, and social governance. Beyond the classroom, under the thoughtful guidance of our professors, I was fortunate to take part in valuable experiences that left a lasting impression on me. These moments not only complemented my academic learning but also shaped my perspective in meaningful ways. Since graduating, I have begun my career in Hong Kong's legal field, focusing primarily on commercial law. Looking back, I am confident that the critical thinking and writing skills I developed during my graduate studies continue to serve me well in my professional life and daily practice.

於嶺南大學就讀的時光充實且收穫滿滿。CPA 課程拓寬了我的眼界，課程內容多元，涵蓋公共政策、政治史與社會治理。在各位教授悉心指導下，我有幸參與許多寶貴經歷，對我影響深遠。畢業後，我於香港法律界開展職業生涯，主力處理商事法律相關業務。回顧求學歷程，研究生階段培養的思辨能力與寫作功底，至今仍發揮莫大助益。



CHEN Xuaner 陳宣而

Studying Comparative Public Administration at Lingnan University has been very helpful for my daily work in a District Councillor's office. The courses have given me a broader view of public administration, which helps me understand local neighbourhood issues from different angles. The analytical skills I learned have made me more organised when doing community research and handling residents' cases. It also helps me communicate better with government departments when reflecting public views. Overall, this programme connects textbook knowledge with my everyday frontline work, allowing me to assist the Councillor and serve our district residents more effectively.

於嶺南大學修讀比較公共管理課程，對我在區議員辦事處的日常工作助益良多。課程拓展我對公共行政的宏觀視野，讓我能從多元角度剖析地區民生議題。課堂所學的分析能力，使我處理社區研究、跟進居民個案時更具條理；亦助我在向政府部門反映民意時溝通更順暢。整體而言，本課程將書本理論與前線實務緊密結合，令我能更有效地協助議員、服務區內居民。

2024/2025 Alumni Sharing 校友分享

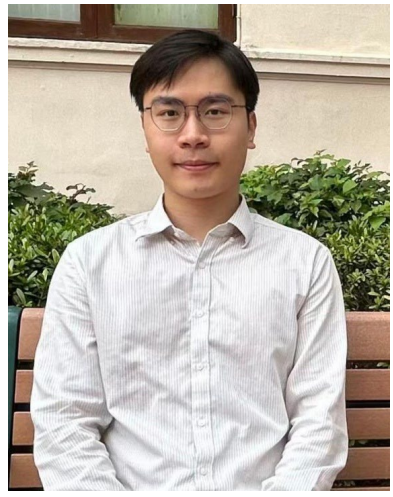


DU Feifei 杜非非

Studying Comparative Public Administration (CPA) has benefited my professional growth greatly. Working at the Ministry of Education Government Procurement Center, I manage procurement affairs for affiliated universities and institutions, including policy formulation, complaint-disposal and project review. Knowledge from CPA deepens my understanding of public-sector governance. It helps me identify compliance risks, formulate reasonable procurement policies and settle tricky objection-related cases. Systematic-thinking cultivated by this discipline makes my current judgements and practical work more rigorous and well-grounded.

修讀比較公共管理（CPA）課程對我的職涯成長助益甚大。我現任職教育部政府採購中心，負責轄下各大院校及機構之採購業務，範圍包含政策制訂、投訴處理與項目審核。CPA 所學知識加深我對公共部門治理的認識，協助我辨識合規風險、制訂合宜採購政策，並處理棘手的異議個案。本專業培養的系統性思維，讓我現時的判斷與實務工作更為嚴謹、有理有據。

HE Yunjie 何雲傑



Yunjie is currently pursuing an MPhil in Sociology at Hong Kong Shue Yan University. His research looks at young people's early career experiences in the context of China's civil service examination, while his broader interests include social capital, the qigong fever in 1980s China, spiritual social work, and life course theory. A paper related to this work has been accepted by the 11th World Conference on Qualitative Research, which he will attend in Portugal in January 2027. Outside the classroom, Yunjie has been grateful for opportunities to serve the postgraduate community, including as a student representative of the Graduate School and as a founding member of the Hong Kong Shue Yan University Postgraduate Student Association. He also serves on the Executive Committee of the Lingnan Foundation W. T. Chan Fellowship. With gratitude for the support received along the way, Yunjie hopes to continue learning, serving, and growing with humility.

雲傑現於香港樹仁大學修讀社會學哲學碩士。其研究聚焦國家公務員考試體制下青年的初期職涯經歷，研究興趣涵蓋社會資本、八零年代中國氣功熱、心靈社會工作與生命歷程理論。相關論文已獲第十一屆世界質性研究大會錄取，將於2027年一月前往葡萄牙參與發表。課業之外，雲傑十分感恩能有機會服務研究生群體，曾任研究院學生代表，亦是香港樹仁大學研究生學會創會成員；同時擔任嶺南基金會陳氏學者獎學金執行委員。感念一路以來各方扶持，雲傑期望持續謙虛學習、服務他人並自我成長。

As you step into your professional journey, lead with confidence, innovation, and a comparative perspective—grounded in the principles of the CPA programme. The world is full of opportunities waiting for you in public governance, education, entrepreneurship, consulting, and social innovation. Be the link that turns goodwill into meaningful change through positive actions.

Always remember to be courageous because you have ideas and an unwavering zeal for learning—qualities that empower you to shape future policies.

May your path be bold, as the future is yours to contribute to this beautiful world.

Congratulations on your graduation!

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